



Aukaha

KIA KAHA, AUKAHA

Annual Report July 2021–June 2022



MIHI

Ko te auahi tērā e tārewa mai nei
He tohu takata, he ohu, he ohu oneone
Ko te waihotaka tērā mā tātou
Kia rere ai te auora
Kia tautoro te aumoana
Mā wai, mā te te hua mokopuna, mā tātou
Kia aua tonu atu
Me he rauawa o te waka
Kia Aukaha e

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Our name combines kia kaha, au kaha
– unite, bind together – and reflects the range
and breadth of our services and expertise.

ABOUT AUKAHA

Aukaha has a long history, starting life as Kāi Tahu ki Otago Natural Resource Management Limited in the late 1990s. In 2017, we changed our name to Aukaha (1997) Limited and are now known by many as Aukaha.

Aukaha is a non-profit company owned by kā rūnaka:

- **Te Rūnanga o Waihao**
- **Te Rūnanga o Moeraki**
- **Kāti Huirapa Rūnaka ki Puketeraki**
- **Te Rūnanga o Ōtākou**
- **Hokonui Rūnanga**

Our Governance Board has appointed members from each of our rūnaka owners and one independent director, and our staff work across the takiwā of kā rūnaka.

Currently Aukaha is focused across three areas:

- **Environmental and Resource Management**
- **Health, Social Services and Trades Training**
- **Cultural Development**

Aukaha is committed to providing services that will help make ours a better place to be. This includes developing initiatives that link our communities together, enhance shared understanding and provide benefits for us all.

AUKAHA BOARD

Aukaha (1997) Limited is a non-profit company
owned by kā rūnaka.



TE RŪNANGA O WAIHAO

TE RŪNANGA O MOERAKI

KĀTI HUIRAPA RŪNAKA KI PUKETERAKI

TE RŪNANGA O ŌTĀKOU
HOKONUI RŪNANGA



Juliette Stevenson

Te Rūnanga o Waihao

Juliette is of Kāi Tahu descent and holds whakapapa to Waihao Marae. She is married to Jason and has two young sons, Thomas and George. Juliette is a registered nurse and has worked in community and psychiatric nursing roles since 2004. Over the past 11 years, Juliette has held management roles in the public, iwi and NGO sectors and has extended her education, obtaining a Postgraduate Diploma and a Bachelor in Business Management majoring in strategy.

Juliette has a broad understanding of governance and has held various roles in community and iwi organisations over the past fifteen years. She has been the Alternate Representative for Waihao Rūnanga for Te Rūnanga o Ngāi Tahu (TRONT) since 2017 and enjoys supporting organisations to perform to the best of their capabilities.



Trevor McGlinchey

Te Rūnanga o Moeraki

Trevor chaired the NGO Advisory Group to the Minister of Social Development under the previous National Government. He was appointed by the current Minister of Social Development to the Welfare Expert Advisory Group which wrote the Whakamana Tangata report on restoring dignity to the social welfare system. He is currently a Ministerial appointment to Mātanga Māori, a group charged with developing advice using a Māori values framework to underpin a rewrite of the Social Security Act.

His employment history has included being an Executive Director of a range of kaupapa Māori Community Trusts and companies including a successful Private Training Establishment. He has worked in the education sector as an Area Manager for the Tertiary Education Commission and was the Executive Officer for the social activism and advocacy organisation NZ Council of Christian Social Services. He is currently employed as a General Manager, Oranga by TRONT.

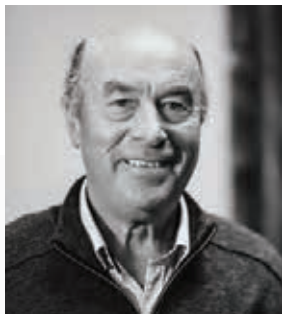


Philip Broughton

Kāti Huirapa Rūnaka ki Puketeraki

Philip Broughton is of Kāi Tahu and Ngāti Kahungunu descent. He is married with three children, has seven grandchildren and is now semi-retired. Philip is a chartered accountant and was one of the consulting partners at Polson Higgs, where he developed strategic business plans and conducted a Māori business mentoring programme. He provided business and accounting consultancy services to Māori for the Otago/Southland region.

Philip has extensive experience in board governance, particularly in the not-for-profit sector, and was actively involved in a number of professional, community and iwi organisations. He is a former board member of the Advertising Standards Complaints Board, Education NZ, the Todd Foundation, Ngāi Tahu Tourism and Kiwi Haka Ltd. Currently, he is Treasurer for Kāti Huirapa Rūnaka ki Puketeraki, a board member of New Zealand on Air and Chair of Animation Research – Ian Taylor's world-renowned computer animation sports programme.



Edward Ellison

Te Rūnanga o Ōtākou

Edward Ellison (Ōtākou, Kāi Tahu) is an Ōtākou farmer and kaumātua who played a key role as a Treaty negotiator in Kāi Tahu's Treaty claim against the Crown. He is kaitiaki of ancestral land passed down from the prominent southern Māori chiefs Matenga Taiaroa and Karetai.

Edward has a broad understanding of Kāi Tahu's connection to the land, environment and resources of Te Waipounamu and has given Kāi Tahu a voice on conservation issues since the early 1990s.

Edward has an extensive history in governance. Edward was appointed to the Otago Conservation Board and then served on the New Zealand Conservation Authority until 2004. He served on the Queen Elizabeth II National Trust from 2006 to 2011 and has worked closely with southern regional authorities as a Regional Management Act advisor and more recently as a Commissioner. Previously, Edward also served on the South-East Marine Protection Forum and the Otago University Council. Currently he is Upoko for Te Rūnanga o Ōtākou, Chair for the New Zealand Conservation Authority, Presiding Member for New Zealand Lotteries Oranga Marae Committee and Policy Committee Member for the Otago Regional Council.



Terry Nicholas

Hokonui Rūnanga

Terry has been actively involved in community work since 1989 and serves as an executive member of the rūnanga.

Terry works for the Hokonui Rūnanga Health & Social Services Trust, is the treasurer of Hokonui Rūnanga Incorporated and has been the Hokonui TRONT representative since 1999. He also serves on the Audit and Risk Kōmiti and the Corporate Governance Kōmiti.

Terry's focus is to ensure that Hokonui Rūnanga can serve its members and the wider whānau and community by protecting and enhancing Hokonui's spiritual, cultural, organisational, educational and economic aspirations. Terry is married with two teenage children.



Loretta Lovell

Independent Director

Loretta Lovell is a Lawyer, Independent Environmental Commissioner and Professional Director. For over 20 years she has specialised in commercial, energy, and resource management law. She has advised and also sat on the boards of several Iwi Māori and community organisations, helping them with their social and economic aspirations. In addition to her role as Independent Director on Aukaha she holds governance positions on Crown entities and is a member of a number of advisory panels to public sector agencies.



AUKAHA CHAIR REPORT

Edward Ellison

*E rere ana kā mihi o te wā ki a koutou e rau rakatira mā, e kā hākui,
e kā hākoru, tae atu ki kā tamariki mokopuna mā, e kā karakataka
maha ki tēnā ki tērā, me koutou katoa e kā tangata whenua, a, me kā
takata tiriti, tēnā koutou katoa.*

*Ko tēnei mihi poroporoaki ki a rātou kā mate huhua o te motu, ki a
rātou kua whetūrakitia i tēnei tau kua pahure nei, haere ki te huka
wairua, moe mai rā, oki oki mai rā.*

Once again, it is with pleasure that I provide the Chair's report to the Aukaha AGM, for a year that has been characterised by continued growth across all business units of the company, despite negotiating the COVID traffic light system, outbreaks, isolation and staff working from home. On top of this, downsizing office space during the year while waiting for the move to Hanover Street premises required careful management and a flexible approach to the available space and limited number of meeting rooms.

The long-awaited move to Hanover Street in April was hence all the more rewarding, a single floor

operation that exudes space, light, views and ease of communication across the floor. All in all, a great work environment and hub, befitting such a strategically integrated and high energy output business such as Aukaha.

I express on behalf of the Board thanks to our Chief Executive, Rachel Wesley, for an excellent performance in guiding Aukaha staff and management through the COVID and accommodation woes, and transferring all staff to Hanover Street in such great heart and form, mauri ora!

The ongoing task of maintaining excellent relationships and communication with our Papatipu Rūnaka shareholders is a primary objective, reflected in the level of service provided both separately and at a collective level. To that end a review of current projects to ensure they align with rūnaka aspirations and prioritising projects against available resources is an ongoing task, principally undertaken by management, but with a Board overview.

The Board began the financial year with a 'Board Best Practice Guideline' in place, several matters have arisen from the guidelines, including instituting a three-year term of appointment for rūnaka appointed directors, to be confirmed by amendment to the Aukaha constitution at the 2022 AGM. The question of succession and building opportunities for whānau and rūnaka members to gain governance experience is ongoing, particularly given the growth the business has experienced over recent years, a trend that does not seem to be slowing. The directors also undertook a governance review in April this year, a useful exercise and insight to directors thinking on performance individually and as a board. The governance review outcomes were shared with the shareholders in writing.

An important addition to the governance of Aukaha was the appointment of a fixed term, independent director in June 2021, Ms Loretta Lovell, a lawyer, independent environmental commissioner, professional director including of Taumata Arowai. Loretta has whakapapa to several iwi including Ngāti Kahungunu and brings excellent experience, independent thought and oversight of current environmental reforms occurring in NZ, welcome aboard Loretta.

The Board also approved an Aukaha Strategic Plan 2022-2025, of which critical components include:

- Growing our people and organisational capacity and mātauraka
- Ensuring Aukaha is known for its integrity and ability for excellence in service
- A priority need to establish a greater presence/service in the interior of Otago
- Work with Papatipu Rūnaka to identify Haea Te Awa/regional growth opportunities

Finally, I believe that Aukaha through its work programme and dedicated staff is making a difference across the region, in a time of great change through governmental reform projects, partnership with local government, vocational training and support, home repairs, cultural narratives and artwork, adding a richness to our communities that is rewarding, thank you one and all.

It is good to know that this has been achieved with an end of year financial result of \$224,601 surplus.

AUKAHA STRATEGY

Early in 2020, the Board strengthened Aukaha's vision by clearly stating it is the mandate of its shareholders, kā Papatipu Rūnaka and hapū, that enables Aukaha to "facilitate, advocate and champion" for its people and place. The Board also reviewed its mission, values and objectives to capture "bold, brave and inspiring" statements to guide the organisation into the future.

Vision

Papatipu Rūnaka and hapū achieve their aspirations and exercise their rakatirataka activated through the ability of Aukaha to facilitate, advocate and champion for their people and rohe.

Mission

Aukaha works on behalf of mana whenua across their rohe providing pathways to a better future for Kāi Tahu for iwi Māori and for our wider communities and we ensure mana whenua values are appropriately and authentically woven through the cultural, economic, social and environment fabric of the takiwā.

Values

Rakatirataka

We act with integrity, responsibility, and authority; reflective of mana and rakatirataka of the mana whenua of the takiwā in which we work

Whanaukataka

We are inclusive of rūnaka and each other, we work in co-operation with rūnaka, whānau, each other, stakeholders, partners and clients

Manaakitaka

We work to build the capacity of ourselves and of our rūnaka, whānau and hapū. We are supportive of our partners, clients and stakeholders

Kotahitaka

We work together both between Aukaha's pou and board; and with rūnaka, whānau, partners, stakeholders, and clients to maximise our collective strengths and achieve hapū aspirations

Mōhiotaka

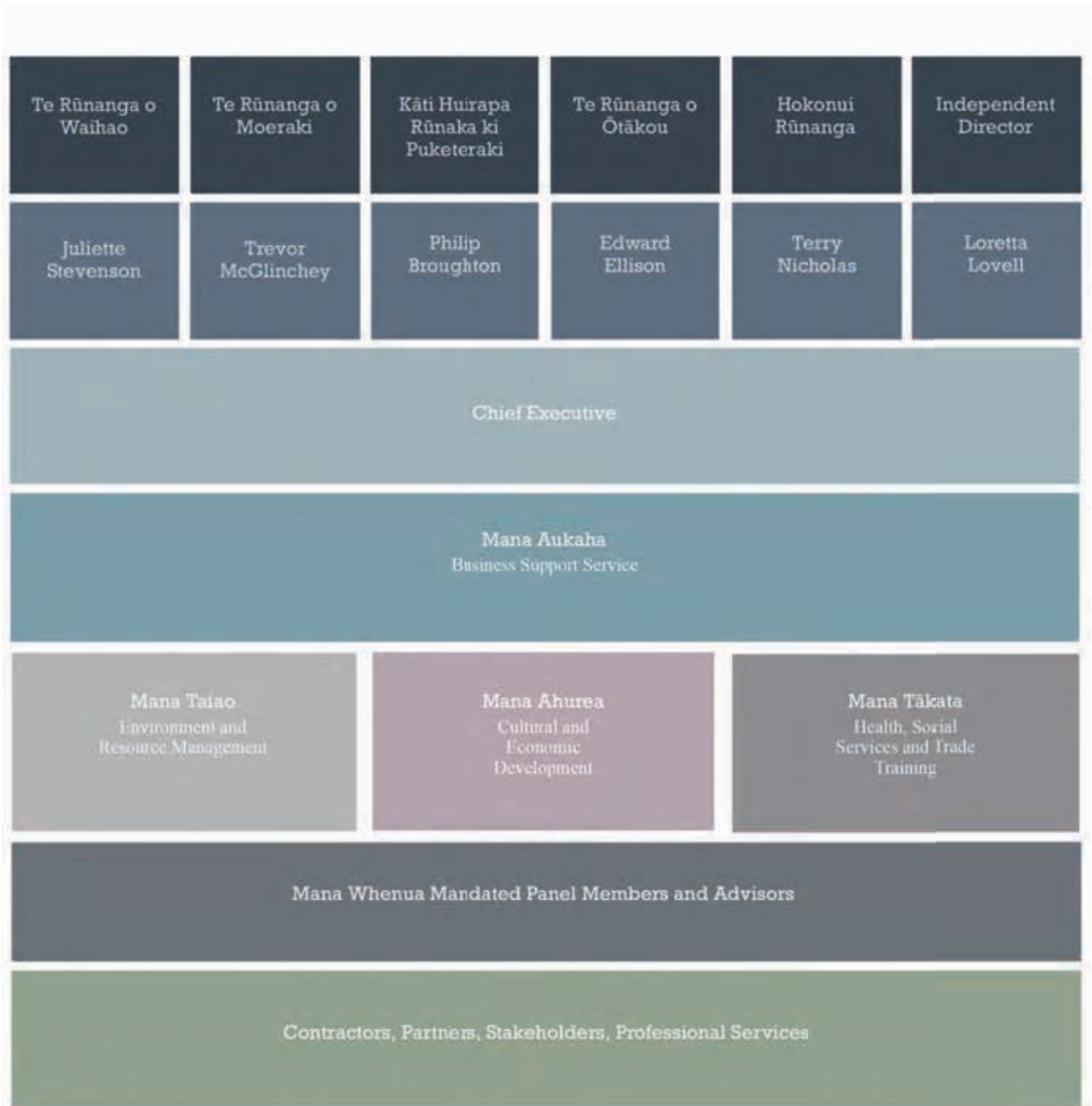
We are responsive and communicative, and actively value and work to increase the knowledge systems within which we work

Auahataka

We are innovative in our work, finding new ways to test our thinking, develop new ideas, generating new knowledge, and ways of working

Tautiakitaka

We operate with prudence and with regard to wider implications of our actions within financial, social, cultural, and environmental contexts



ORGANISATIONAL OVERVIEW

Our organisational overview contains our Stakeholders, Board of Directors (appointed by kā rŭnaka), mana whenua panel members mandated by each rŭnaka to advise and work with Aukaha on various projects, Chief Executive appointed by the Board of Directors, Aukaha pou and services, and our external partners.



MANA WHENUA EXPERTISE

Recognising Values

Over the years, mana whenua representatives have gifted their time and expertise as volunteers in projects that benefit our community

At Aukaha, we recognise the importance of involving mana whenua expertise when engaged in Professional Services, and believe they should be fairly compensated in acknowledgement of the value of indigenous knowledge. This approach not only enhances our own whānau economy but also helps to ensure outcomes that benefit kā rūnaka are embedded in the work we do.

In 2021/2022 we were asked to provide cultural and historical expertise for a number of projects across the region. Our mana whenua representatives provide valuable support and guidance to Aukaha and external partners in producing beneficial outcomes. We ensured that between 50-80% of the income was directly paid to our mana whenua experts to recognise their professional contribution to each project.

We also compensated mana whenua for their time and advice in relation to resource management and water consent work. This work involves a large amount of technical information and time commitment by mana whenua panel members, and we are truly grateful for their support and contribution.

Supporting mana whenua experts to be recognised, valued and compensated for their contribution to Aukaha's work is an area we are committed to strengthening in the future.

MANA WHENUA EXPERTS AND ADVISORS

Rūnaka mandated Wai Māori Panel

Gail Tipa, Brendan Flack, Edward Ellison, Riki Parata

Rūnaka mandated representatives for specific Mana Taiao projects

Paulette Tamati-Elliffe, Gill Hopkins, Jana Davis

Rūnaka mandated Resource Management and Consents Panel

Sara Severinsen, Tom Williams, David Higgins, Lyn Carter,
John Youngson, Malcolm Hewitt, Edward Ellison,
Donna Matahaere-Atariki, Tumai Cassidy,
Riki Ellison, Mollie Lyders, Darren Rewi

Rūnaka mandated Representatives in Specific Mana Ahurea Projects

Paulette Tamati-Elliffe, Megan Pōtiki, Suzanne Ellison,
Katharina Ruckstuhl, Matapura Ellison, Edward Ellison,
Justine Camp, Terry Nicholas, Michelle Taiaroa-McDonald

Panel/Rūnaka mandated Contractors in Specific Projects and Other Services

Megan Pōtiki, Michael Stevens, Rauhina Scott-Fyfe,
Paulette Tamati-Elliffe, Komene Cassidy, Justine Camp,
Simon Kaan, Areta Wilkinson, Ranui Ngarimu,
Ross Hemera, James York, Keri Whitiri, Kitty Brown,
Kirsten Parkinson, Aroha Novak, Ashleigh Arthur,
Moewai Marsh, Madison Kelly, Ephraim Russell,
Morgan Mathews-Hale, Jennifer Randall, Marlon Williams,
Emma Kitson, Andre Te Hira, Michael Tuffery,
Mara Te Kahika, Chase Healy, Ray Hoskins, Ahikā,
Little Red Pen, Shelley Designs, SpeedPrint

Rūnaka mandated Ōtepoti Art And Design Panel

Paulette Tamati-Elliffe, Megan Pōtiki, Suzanne Ellison,
Katharina Ruckstuhl, Tāwini White



OUR FUNDERS AND PARTNERS

A number of partners and funders support the work of Aukaha. Firstly, we acknowledge the support and commitment of our shareholders, who enable us to do the work we do. Thank you for your continued support and help to realise our shared vision and mission.

Te Rūnanga o Waihao, Te Rūnanga o Moeraki, Kāti Huirapa Rūnaka ki Puketeraki, Te Rūnanga o Ōtākou, Hokonui Rūnanga

We acknowledge our local councils, those who have engaged in formal partnerships with us and those who have committed to working closer with Aukaha. These relationships are vitally important to ensure that mana whenua have a real presence in the resource and environmental consent space and in urban design. Thank you to the many council staff who are committed to improving how we work together, now and in the future.

**Otago Regional Council,
Dunedin City Council,
Queenstown Lake District Council,
Central Otago District Council**

A key focus over the past year has been to realise Kāi Tahu's presence in our urban spaces. Investment from central government, local government and tertiary providers has helped to resource authentic engagement with mana whenua. We look forward to seeing 'our story' in the urban landscape across our regions.

**Te Whatu Ora, University of Otago,
Te Rūnanga o Ngāi Tahu, KiwiRail,
Ministry of Health, Waka Kotahi,
Dunedin City Council, Transpower,
Queenstown Lake District Council,**

New Zealand Police

Thank you to the growing number of kura and the Ministry of Education for funding the development of our cultural narratives. This work takes commitment by us all – and results in school communities that are better connected to our Kāi Tahu stories of people and place.

**Ministry of Education, Dunstan Kāhui,
North East Valley School,
Queen's High School,
Brockville School, Otago Polytechnic**

We also have built relationships across various industries so we can improve Māori and Pacific economies through our social procurement and trades training work. These relationships are about having a shared commitment to strengthen Māori economic resilience and to offer practical and real pathways to work and business ownership.

**Fulton Hogan, Downer NZ, Isaacs,
Naylor Love, New Build Otago,
Icon Construction, Ngāi Tahu Property,
Ministry of Health New Hospital Build,
University of Otago**

Aukaha Leadership Team met with the Central Otago District Council Executive Leadership Team for the signing of our Partnership Agreement



CHIEF EXECUTIVE REPORT

Rachel Wesley

Portobello School, Ōtākou Takiwā

*E kā ihi, e kā wehi, e kā uri o kā waka tūturu
i tae mai nei, me kā uri katoa o tēnei rohe,
e papaki kau ana te tai o mihi ki a koutou.*

*Tihei
mauri ora!*

As we close another financial year, my first mihi goes to our incredible Aukaha whānau – kaimahi, governors, contractors, mana whenua panel members, advisors, and contact people. It has been another intensely busy year of growth and challenges, which our whānau have risen to meet with passion, dedication, and utter commitment to affecting change and furthering the aspirations of mana whenua within our wider rohe.

Highlights over the year include Mana Tākata's securing of a retrofit programme through EECA and the Healthy Homes Initiative through Te Whatu Ora – both of these contracts are beautifully supplementary to Te Puni Kōkiri Home Repairs programme already

in place and ensure that Aukaha are at the forefront of a holistic approach to whānau ora – healthy homes, healthy whānau.

A huge milestone was achieved this year with the first fully completed Mana Ahurea design project, the Science Division office at the University of Otago. The nature of the design mahi that Mana Ahurea undertakes is such that it can take a massive amount of time from our first engagement through to completion. On that note, it has been really rewarding to watch the Dunedin City Council's Totally Georgeous redevelopment of the city's main thoroughfare through the CBD take shape, with public feedback on the narrative interpretation receiving enormously positive feedback.

Mana Taiao's quietly determined hard work into embedding mana whenua values into regional policy has also been a win over the last year. Work by our planners saw an unprecedented influence into the notified Otago Regional Policy Statement (ORPS). Ultimately, the ORPS received legal challenges, however that should not take away from where it

sets mana whenua and Aukaha with regional policy statement planning as we head into the future.

Meanwhile, Mana Aukaha's efforts into lifting our back office functions has made a massive difference to timeliness with payments from our clients, our reporting mechanisms, and general compliance with legislative and regulatory requirements. While not as visible or glamorous as the mahi our other pou carry out on behalf of mana whenua, their success is instrumental in the smooth running of the organisation and lifts our credibility amongst our funders, clients, and stakeholders.

The biggest highlight of the year has been the move into our new fit-for-purpose office on Hanover Street. It is a real source of pride that not only are we occupying space on a wāhi tūpuna, but the design of the office was spearheaded by our own internal expertise. The move has been a couple of years in the planning, delayed by COVID, consent hold ups, and supply-chain issues, and our staff were forced

to work in less than ideal conditions while awaiting the move, but now that we are here, the difference it has made with team cohesion and collaboration has been phenomenal! I take great pleasure from the reactions of manuhiri seeing our stunning home for the first time – if you haven't popped in for a visit yet, I thoroughly encourage you to do so!

Overall, Aukaha is in an excellent position as we scan the horizon for further opportunities and prepare ourselves for the various challenges ahead. We are committed to the Strategic Plan set for us by our Board and end the year with each pou having incorporated the Board's strategy into their Operational Plans. Key from my perspective is not only continuing to build upon the successes from the past couple of years, but embedding as second nature opportunities to increase the capability of our kaimahi and rūnaka whānau to affect positive change for our taiao, our whānau, our rūnaka and hapū, and the wider community.







MANA TAIAO

Environment and Resource Management

Supporting rūnaka aspirations in natural and urban environments.



Ā MĀTOU MAHI

What We Do

Policy Planning and Advice

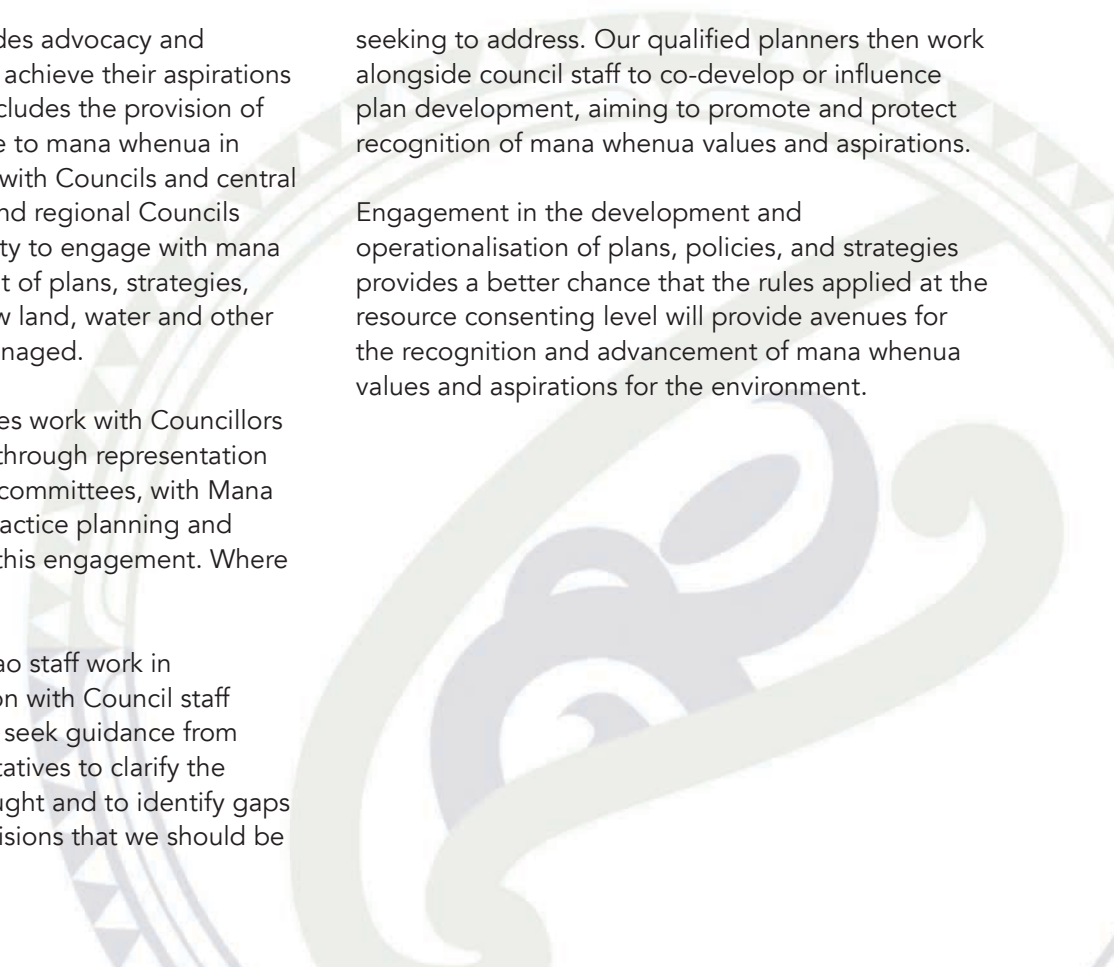
The Mana Taiao team provides advocacy and support to mana whenua to achieve their aspirations for the environment. This includes the provision of professional planning advice to mana whenua in their role as Treaty partners with Councils and central government. City, district, and regional Councils have a statutory responsibility to engage with mana whenua on the development of plans, strategies, and policies that set out how land, water and other natural resources can be managed.

Mana whenua representatives work with Councillors at the mana-to-mana level, through representation on governance groups and committees, with Mana Taiao staff providing best practice planning and scientific advice to support this engagement. Where rūnaka lead, we follow.

At the same time, Mana Taiao staff work in partnership and collaboration with Council staff at the operational level. We seek guidance from nominated rūnaka representatives to clarify the cultural outcomes being sought and to identify gaps in the current planning provisions that we should be

seeking to address. Our qualified planners then work alongside council staff to co-develop or influence plan development, aiming to promote and protect recognition of mana whenua values and aspirations.

Engagement in the development and operationalisation of plans, policies, and strategies provides a better chance that the rules applied at the resource consenting level will provide avenues for the recognition and advancement of mana whenua values and aspirations for the environment.



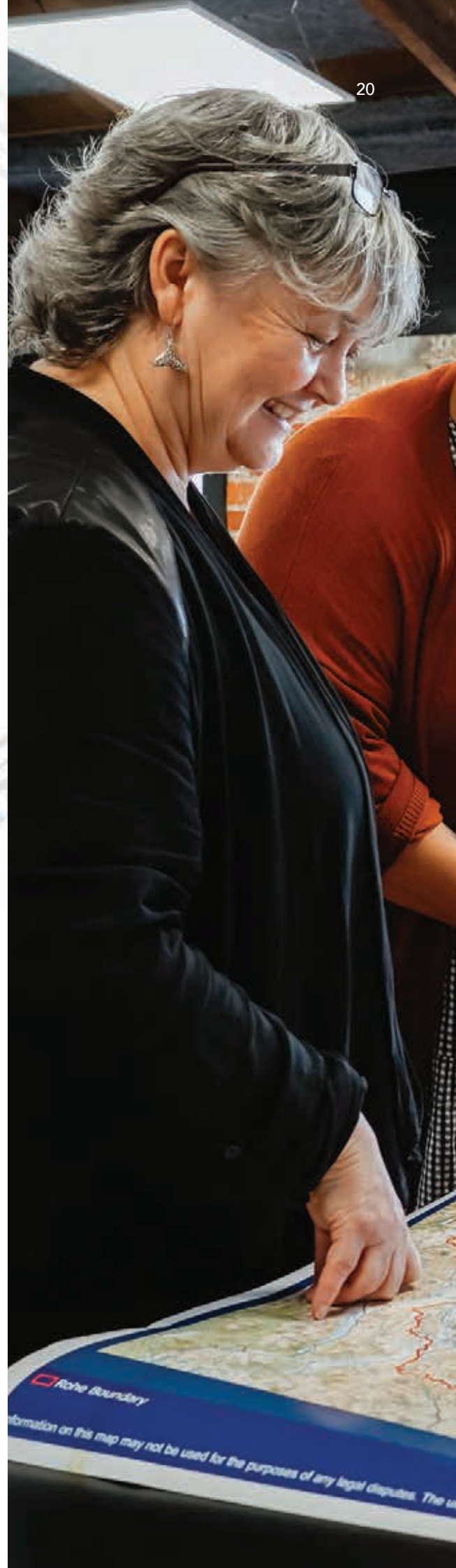
Resource Consents

The resource consents workstream is a central component of our mahi, as it supports mana whenua to enact their regulatory role under the Resource Management Act 1991 (RMA). Section 8 of the Act requires that the principles of Te Tiriti o Waitangi must be taken into account in the use, development, and protection of natural and physical resources.

Resource consents vary in complexity, ranging from small building projects through to large-scale developments. Consultation with kā rūnaka via Aukaha is required and/or recommended for activities related to:

- **Applications for water takes, and the relocation of water takes**
- **Proposals that impact on coastal resources and landscapes**
- **Proposals that impact on freshwater, including freshwater mahika kai species**
- **Proposals that impact on identified wāhi tūpuna**
- **Proposals that impact on indigenous biodiversity**

Our mahi is guided by the Kāi Tahu ki Otago Natural Resource Management Plan 2005 and the Waitaki Iwi Management Plan 2019. These plans are based on the Kāi Tahu holistic philosophy of resource management, and express Kāi Tahu values, knowledge, and perspectives on natural and environmental resource management issues specific to each takiwā.



OUR FUNDING

Significant funding to support the mahi of the Mana Taiao team is sourced from partnership agreements between Aukaha and the following councils:

- **Dunedin City Council**
- **Queenstown Lakes District Council**
- **Otago Regional Council**

Partnership funding supports Mana Taiao engagement in agreed Council work streams and provides a set amount of resourcing each year. Engagement in larger projects or those requiring significant additional resources is undertaken separately under service-level agreements.

We are anticipating and preparing for a partnership agreement with Central Otago District Council due to commence in July 2022. We continue to work with Environment Canterbury to negotiate a partnership agreement that reflects the processes that we operate under, based on the direction of kā rūnaka. We are working with Te Rūnanga o Waihao and Te Rūnanga o Moeraki, and the Aukaha Board and Chief Executive as a matter of priority.

Costs incurred in relation to resource consenting at the pre-application stage are charged out to applicants at a commercial rate, which includes a combination of councils, government departments and entities, organisations, stakeholders, consultants, and private individuals. Processes to ensure that adequate cost recovery is undertaken to resource and recognise the fundamental role of mana whenua as cultural experts are now being initiated.



WORKING WITH COUNCILS

Council district and regional plans control what you can do on your land, and how the environment is to be managed – it's vitally important that they accurately recognise mana whenua values and aspirations. Resource consents are applied for under these plan rules, so getting them right helps protect mana whenua interests. Every ten years these plans are reviewed, a process that involves a long, resource-intensive planning process, which Mana Taiao is involved in on behalf of kā rūnaka. From the start of a plan until notification – when the draft plan is made public – can take up to five years.

Up until the point of notification we are funded for our engagement by councils. Once a plan is notified, it will go to council hearings, and many may be appealed to the Environment Court, which adds more time and cost. At this point, kā rūnaka are 'on their own' and must fund defence of the provisions through hearings and court appeals, where opposing parties may try to remove or weaken them. Staying in the process to the end is vital to avoid ending up with rules that do not support the values and aspirations of mana whenua in their takiwā.

SIGNIFICANT PROJECTS

Several significant projects have dominated the attention of Mana Taiao staff over the 2021/2022 financial year, encompassing jobs undertaken under partnership agreements, under contract, and as part of our advocacy role for mana whenua in relation to notified consents, plans, and policies.

Otago Regional Policy Statement (ORPS)

Mana Taiao staff:

Sandra McIntyre, Tim Vial, Michael Bathgate, Korako Edwards, Yvonne Takau, Kate Timms-Dean, Gabby Golding (contractor)

Panel members:

Edward Ellison, Gail Tipa, Brendan Flack, Riki Parata

Funding source:

TRONT Regional Environmental Entity Funding

The RMA sets in place a structure for environmental management within New Zealand across national, regional, and district levels. At the top of the regional planning hierarchy is the Regional Policy Statement (RPS), which is the plan that sets the rules for environmental and resource management within a region.

As the first RPS in New Zealand developed under the principle of Te Mana o te Wai, the ORPS represents a first step in a nationwide shift away from prioritising water usage over the health and wellbeing of our waterways. As such, it is priority for Mana Taiao staff, to ensure that the regional policy framework of environmental management in Otago adequately recognises and reflects the mana and rakatirataka of kā rūnaka.

In 2020/2021, Mana Taiao staff worked in partnership with ORC staff to co-develop aspects of the ORPS. This year, the focus moved to submissions and pre-hearings meetings, standard steps in the process of operationalising an RPS as set out in the RMA. Through this process, interested parties seek amendments to the ORPS, to advance and promote their own interests. Mana Taiao staff are similarly engaged, seeking to advocate for the aspirations, and to uphold the rakatirataka of kā rūnaka, and to mitigate the risk that other submitters will seek amendments to the detriment of mana whenua values.

Throughout this process, the team is supported by rūnaka mandated representatives who guide and direct the work of our staff. The team is currently preparing for the upcoming council hearings likely to take place in early 2023. This includes attending pre-hearing and technical workshops, writing planning evidence, and supporting mana whenua representatives in the drafting of cultural evidence and preparation for their appearance at hearings.

Wāhi Tūpuna

Mana Taiao staff:

Michael Bathgate, Yvonne Takau

Panel members:

Edward Ellison, Paulette Tamati-Elliffe, Lyn Carter, David Higgins

Funding source:

QLDC partnership funding, Service-level agreement with Waitaki District Council (WDC)

Recognising and providing for relationships with Māori, their culture and traditions associated with ancestral lands, water, and wāhi tapu, and other talks is a matter of national importance under the RMA. In Otago, Mana Taiao has continued to advocate for the mapping and description of Wāhi Tūpuna in district plans, the preferred method for recognising these inter-generational connections to the whenua. This mahi utilises the mapping work and research undertaken for Kā Huru Manu through the TRONT Cultural Mapping Project as a primary source of research information.

QLDC and WDC are at different stages in incorporating Wāhi Tūpuna mapping into their district plans. The Proposed QLDC District Plan incorporating mana whenua and Wāhi Tūpuna chapters was notified in 2019 and has since proceeded through a series of submission phases, hearings, and appeals. Currently, work is underway to prepare planning and cultural evidence for the Environment Court hearing likely to take place in early 2023.

The WDC Draft District Plan including a chapter on Wāhi Tūpuna mapped in the Waitaki district was released for public consultation in June 2022. The Wāhi Tūpuna chapter was co-developed with Mana Taiao staff and Moeraki rūnaka. Staff will now continue to participate in the progress of the plan through the public notification, submissions, hearings, and appeals process to ensure that the integrity of this mahi is protected.



Otago Land and Water Regional Plan (OLWRP)

Mana Taiao staff:

Sandra McIntyre, Tim Vial, Korako Edwards

Panel members:

Edward Ellison, Gail Tipa, Brendan Flack, Riki Parata

Funding source:

ORC partnership funding

A significant Otago Regional Council (ORC) partnership project for Mana Taiao staff is the development of the OLWRP. This plan will set the rules for resource management of land and water in Otago.

The principle of Te Mana o te Wai will be at the forefront of this plan. Changes to national freshwater management policy in 2020 mean that Te Mana o te Wai is not the primary objective of freshwater management in Aotearoa.

Another change in emphasis in current freshwater management policy is focused on an integrated management of freshwater systems, recognising the connection between Wai Māori and the Takutai Moana, as well as the effects of land development and use on waterways and across catchments. The aim is to improve water quality and quantity in Otago within one generation, with focus on the sustainable management of freshwater.

Mana Taiao have been working in partnership with ORC staff, and supported mana whenua representatives attending hui to communicate and explain the mana whenua perspectives and aspirations of Wai Māori in Otago. This work will set the foundation for notified OLWRP that suitably recognises and advocates for the mana and rakatirataka of kā rūnaka. The plan will be publicly notified by 31 December 2023.



Plan Change 7

Mana Taiao staff:

Sandra McIntyre, Tim Vial

Cultural witnesses:

Edward Ellison, Dean Whaanga (for Te Ao Marama Inc.)

Funding source:

TRONT Regional Environmental Entity Funding

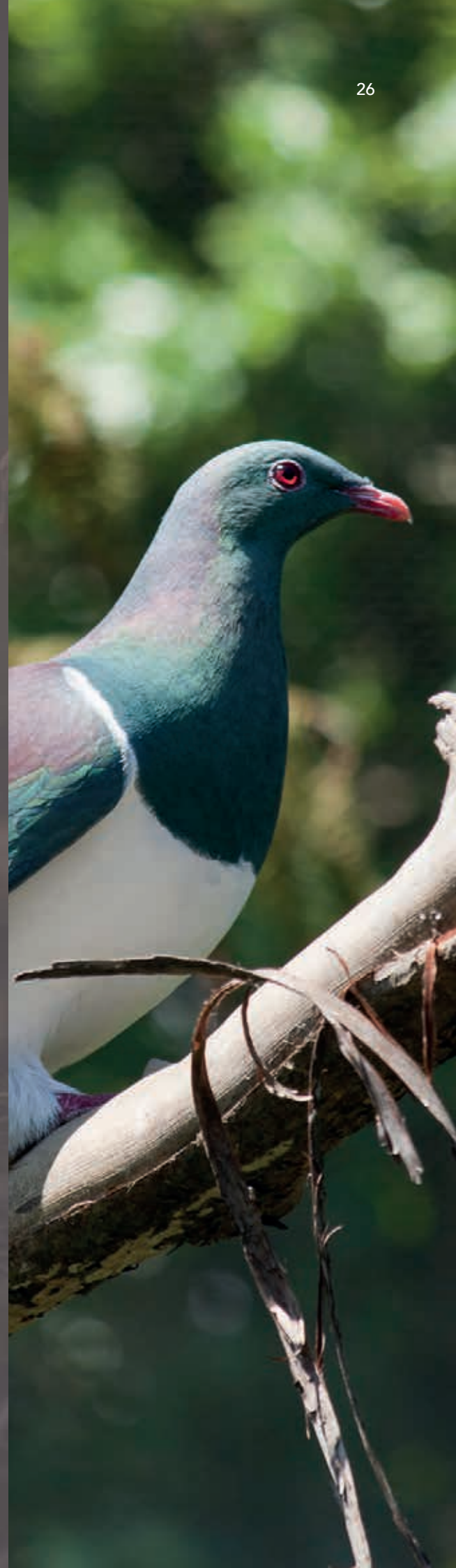
Some of the mahi undertaken by Mana Taiao dates to the early days of European settlement in Otago when water was seen as an infinite resource. Gold mining permits issued at the time were later updated to include the water rights associated with those activities. Commonly known today as 'deemed permits,' the water rights associated with mining became the basis of water takes for agricultural uses as land usage changed.

When the Resource Management Act (RMA) was passed in 1991, regional councils were given a 30-year timeframe to solve the issue of the deemed permits. Given their historic nature, these water rights were not confined by the same limits and conditions of modern resource consenting for water usage and management under the RMA.

Mana Taiao staff worked closely with Otago Regional Council (ORC) staff to advance the position of mana whenua regarding these permits. As a result of that partnership, Plan Change 7 to the Otago Regional Plan: Water was notified in 2020, seeking to impose a six-year timeframe on deemed permits as they came up for review.

Opposition to Plan Change 7 was strong, culminating in an Environment Court hearing in 2021. Mana Taiao staff worked with mana whenua representatives, who provided cultural evidence to support Plan Change 7, while staff supported this with expert planning evidence. This led to a favourable result, with Plan Change 7 being adopted in the 2021/2022 financial year.

Mana Taiao staff are proud of the role they played to support mana whenua in achieving this significant milestone.



Waihola Wastewater Treatment Plant

Mana Taiao staff:

Yvonne Takau, Tim Vial

Cultural witnesses:

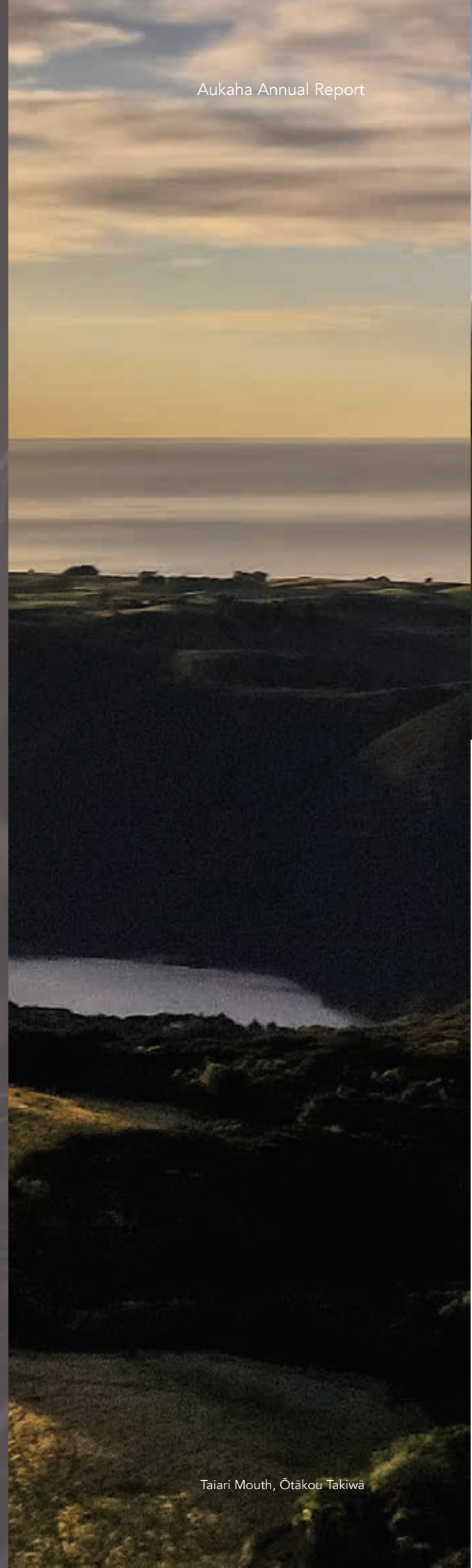
Edward Ellison, Paulette Tamati-Elliffe, Steve Bryant

Funding source:

TRONT Regional Environmental Entity Funding

Clutha District Council applied for a resource consent for the Waihora township wastewater treatment plant. The plant discharges treated wastewater into the Lake Waihora outflow channel which flows into the Waipōuri River and the Taiari River. A hearing was held on the application in January.

Whānau emphasised that the discharge of treated human waste into water is contrary to tikaka and their aspirations for the gathering of mahika kai within the Waihora-Waipōuri wetland complex. The strong cultural evidence from mana whenua and legal submissions from Te Rūnanga o Ngāi Tahu were influential. The consent was granted for a shorter term and the Clutha District Council is required to develop a plan for removal of the discharge from the Waihora outflow channel by the expiry of this consent.



DR GAIL TIPA

Te Rūnanga o Moeraki

Waitaki River, Moeraki Takiwā

Gail Tipa has a long association with the work of Mana Taiao dating back to the very beginnings of Kāi Tahu ki Otago. At the time, the Otago rūnaka were looking for a new way of working that enabled more autonomy and control, but also supported better resource management work practice.

The Kāi Tahu ki Otago business model that developed out of this mahi was innovative at the time, in that enabled the organisation to run without grant funding. Instead, funding was sourced from direct engagement with resource consent applicants. The vision was that the focus of the organisation would be the rūnaka, rather than revolving around councils.

Has this vision been achieved?
Yes and no, says Gail.

Yes, the model has provided rūnaka with better opportunities to engage with and influence processes related to resource consenting. However, the focus of our mahi is still very much driven by the councils and their workstreams.

Nevertheless, Gail tells us that she has a lot to be proud of when she looks at the work of Mana Taiao and Aukaha. Surviving the first 20 years was a huge

achievement. This has been further built on over the past five years; the team has kept growing and getting stronger, even during the pandemic, which has been another source of pride. We didn't shed staff and we didn't change focus.

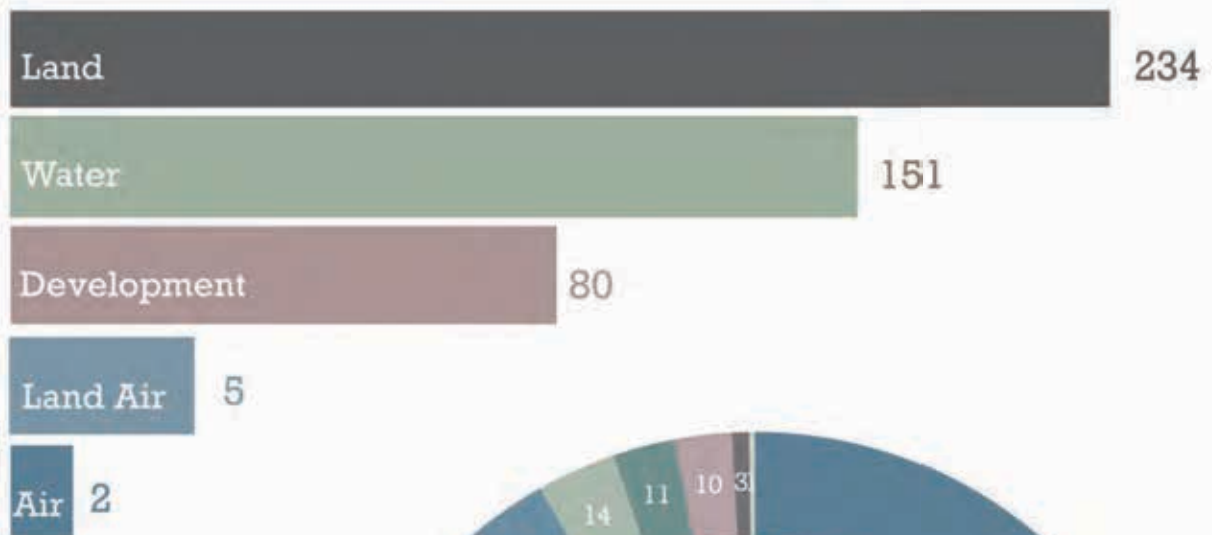
Even better is the growth that Gail has seen in the quality of the work and the professionalism of staff. She has seen us move out of the advisory space and into the expert space, but she still sees more challenges and growth for us ahead. There are many hidden heroes behind the mahi we do – part of the work ahead for Mana Taiao is to highlight and celebrate this hidden mahi, as an inspiration to the next generation of environmental warriors.

The Mana Taiao team wants to recognise the expertise and advice that Gail has provided to Aukaha and Mana Taiao, both in the early days and today. We thank Gail for her service to our mahi and to the organisation over many years. Her pukumahi and commitment to environmental protection is an inspiration, and her loyalty to the vision of Mana Taiao provides us with a blueprint for the future.

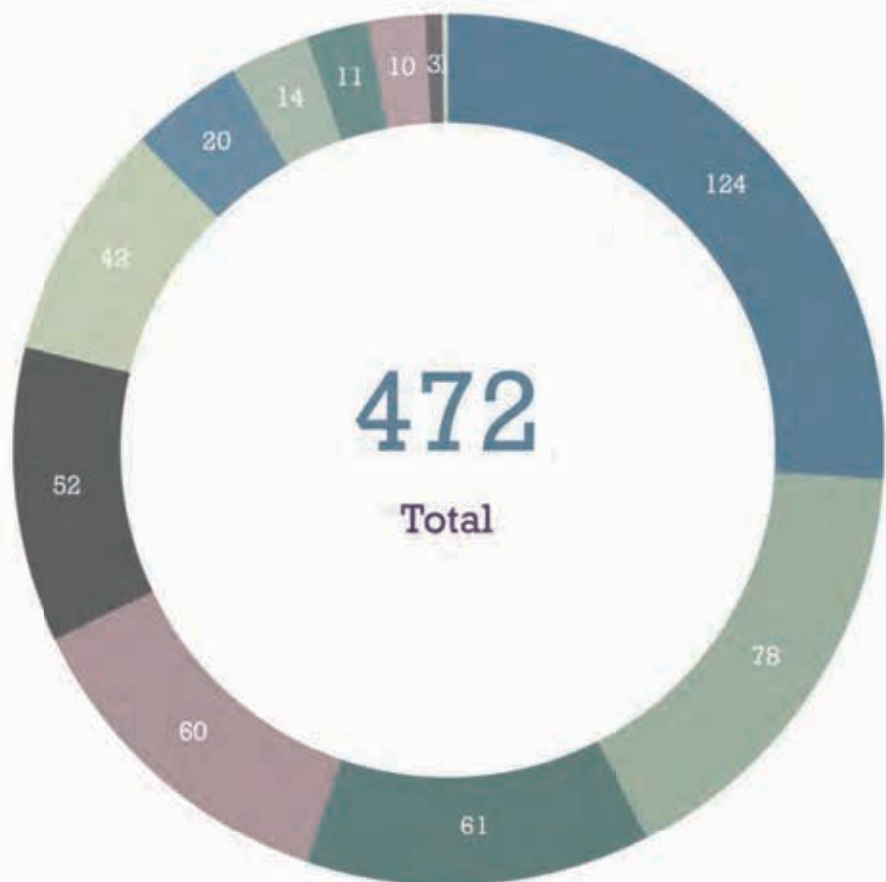
Kei te māreikura, he mihi nui i tō mahi whakahirahira nei. Mauri ora!

OUR HIGHLIGHTS

Consent type



Total Consent Processed



- QLDC
- DCC
- Canterbury
- CODC
- ORC
- Waitaki District Council
- Waimate District Council
- CDC
- Mackenzie District Council
- Southland District Council
- Timaru District Council
- QLDC & CODC



Photographed by Connagh Nadia Wesley

From the left: Michael Bathgate, Korako Edwards, Kate Timms-Dean, Yvonne Takau, Sandra McIntyre, Makareta Wesley-Evans, Mereana Goodman

OUR TEAM

Our Consents team continues to grow to meet the demand for our services. Consent team staffing over the year comprised of Tania Richardson, Pam Walker (to February 2022, contractor to July 2022), Charlotte Boyt, Koreana Wesley-Evans – Kaiāwhina (to March 2022), Riani Iti-Metuatai – Kaiāwhina (from March 2022), Hannah Kelly (to November 2021), Gabby Golding, Marissa Kelderman (Summer 2021/22) and Dylan Thomas (Summer 2021/22).

The team farewelled Koreana Wesley-Evans in March 2022 to her new role at Te Nukuroa o Matamata as a Toa Taiao, where we believe she is fully living up to her job title. He mihi nui ki a koe, e hine, mō te pukumahi mō mātou, te whānau Mana Taiao. Karawhuia ki tō mahi whakahirahira hei Toa Taiao – me he tē, e hoa!

Recruitment was finalised at the end of the 2021/22 financial year, with Mereana Goodman and Makareta Wesley-Evans assuming the roles of Kaiāwhina and Kaitautoko, Mana Taiao in August 2022. It is anticipated that they will improve and support team functioning by managing many administrative and operational aspects of team mahi.

The Policy and Planning team consists of Sandra McIntyre, Tim Vial, Michael Bathgate, Yvonne Takau and Korako Edwards. Further support is provided by Kate Timms-Dean and Gabby Golding.

Kate Timms-Dean
General Manager, Mana Taiao

Tania Richardson
Consents Officer

Charlotte Boyt
Intermediate Planner

Pamela Walker
Consents Planner

Koreana Wesley Evans
Kaiāwhina

Hannah Kelly
Kaiāwhina

Gabby Golding
Contractor

Marissa Kelderman
Summer Intern

Dylan Thomas
Summer Intern

Michael Bathgate
Senior Planner, Regional and District Planning

Sandra McIntyre
Principal Planner, Wai Māori

Tim Vial
Senior Planner, Three Waters and Infrastructure

Yvonne Takau
Intermediate Planner, Three Waters and Infrastructure

Korako Edwards
Kaiārahi Taiao, Environmental Advisor



MANA AHUREA

Cultural Development

Working on behalf of mana whenua to ensure
Tē Ara Tapuae o Kāi Tahu - The footsteps of Kāi Tahu are visible



Ā MATOU MAHI

What we do

The Mana Ahurea team deliver innovative solutions to help build and strengthen mana whenua presence in the region. Mana Ahurea combines the skills of Aukaha kaimahi and contractors who provide technical experience, and kā rūnaka representatives, who provide cultural expertise and guidance.

We work to build and strengthen systems that embed kā rūnaka aspirations and uphold their role as mana whenua. Mana Ahurea has established mana whenua panels of mandated mana whenua experts. The panels provide formal consultation and cultural advice to sectors across the region. Mana Ahurea

provides technical support and project leadership in this process. We ensure the narrative and advice sought by partners, clients and stakeholders is authentic and mandated by our mana whenua experts.



Cultural Values in Regional Developments

A key part of the Mana Ahurea team's mahi is to maximise opportunities to embed Kāi Tahu values in our urban landscapes through the physical representation of local cultural themes in new developments.

To achieve this, we work with established leadership groups of rūnaka representatives, Kāi Tahu artists and historians and work within a framework to capture mana whenua values to inform art and design projects. The strategy and values framework also helps Aukaha to better engage with city authorities, planners, architects, and property developers when receiving their requests.

Our process is to work as a link between mana whenua and the clients design team in the spirit of co-design and collaboration, which is usually outside the typical design process for architectural projects. Our role is wider than design, the process can be hard work. At times we feel like we are in a battle to consistently challenge the status quo and push the envelope in areas which change more than a visual environment, but also how an organisations services are practiced within that environment, integrating Te Reo, integrating tikaka, and creating opportunities for procurement and social change.

Over this past year, the panel has consulted on many projects including the Dunedin Hospital, George Street Upgrade, Moana Pool Upgrade, Queenstown Gardens, Wānaka Lakefront, Kā Huanui a Tāhuna (Stage 1), the ACC Building with Ngai Tahu Property, the ORC Building, Beaumont Bridge, the Museum

Masterplan, and the University of Otago's capital developments.

In the last year we worked on 32 development related projects, (7 more than last year). We are excited to see the near completion of 4 projects, the new retaining wall in Broad Bay, the Science Divisional Office at Otago University, Queenstown Gardens, and Queenstown Streetscapes with many more now moving into construction due for completion in the coming year. After a lot of hard mahi over the last 3 years by many of our whānau, it will be so rewarding to see visual representation of this work in the coming year.

This year we cast our net a little wider, with applying the values and co-design methodology into projects including the Central Otago Destination Plan, working with DCC to create a branding strategy for the Aquatics facilities, input into the SDHB Masterplan, and supporting the development of the DCC Māori Strategic Framework.



Cultural narratives in Education

Mana Ahurea works with Kāi Tahu researchers who produce cultural narratives for schools and the Ministry of Education. The narratives help local education embed mana whenua history and cultural understandings.

Over this past year, narratives were produced for North East Valley Normal School, Abbotsford Primary, Logan Park High School, and a shared narrative for the Dunstan Kāhui Ako. Special

acknowledgement from Aukaha goes to Megan Pōtiki, Mary McLaughlin, Shelley Darren, and Speedprint for their work in this area, and our rūnaka members who review these beautiful narratives.



Cultural Training and Workshops

Designed specifically for corporate clients and Treaty partners. We offer training from introductory level through to those wanting to develop a deeper understanding of mana whenua, Te Reo Māori and Te Ao Māori from historical and contemporary perspectives. Our workshops have a particular focus on the Otago takiwā and provide a valuable insight in how to engage appropriately with local rūnaka.

With the loss of two staff last year within our team, and many of our mandated facilitators being at full capacity we had to reduce our offer of cultural training workshops this year. However, led by Rachel Wesley, we developed and delivered a series of workshops for Heritage NZ with much success. This year we hope to develop a new package of workshops, which will move introductory training (the majority of requests) to a more flexible platform, with a less time intensive demand on our endorsed cultural trainers, and opportunities to bring in and grow the experience of our rakatahi.

Translations

Aukaha can connect you with qualified and experienced language specialists, who are available locally. They undertake translations to and from Te Reo Māori, and write original text. Our translations are provided in Māori orthographic convention or Kāi Tahu dialect. All translations are peer reviewed to maintain high quality standards.

Mana Ahurea has assisted with a wide range of translations from academic and historical text to government and organisational requirements, including signage and material for publishing. As mandated representatives of mana whenua, we facilitate the consultation process for the naming of buildings and landmarks accurately and appropriately.

Special acknowledgment from Aukaha goes to Komene Cassidy, Paulette Tamati-Elliffe and Megan Pōtiki for their work in this area.



TAOKA TUKU IHO

Reflecting Kāi Tahu raraka mātauraka and whakapapa through visual design.

Currently Mana Ahurea are working on many high profile projects throughout Ōtepoti and the larger rohe. The first fully completed Mana Ahurea design project is the Division of Sciences Offices for the University of Otago. This space is the administration hub for all of the science subjects at Otago University, housing the Head of Sciences, a Māori and Pasifika cultural hub and Pro Vice Chancellor offices.

The kaupapa of this project was to embed stories of Kāi Tahu raraka mātauraka associated with connection to place and whakapapa, exploring raraka processes and natural plant fibres used over generations. The use of these fibres to process and develop raraka techniques are rich and complex; they express the in-depth knowledge that has been handed down through generations (taoka tuku iho). Mana whenua created their own scientific methods for preparing and dyeing fibres for weaving, and the design response reflects these techniques as well as the native plants used. This design project was broken down into different visual planes and approaches:

Glass glazing manifestations that expand on Raraka designs:

Referencing the Paru process of dyeing and preparing piupiu.

Flooring:

Referencing natural plant materials and patterns and weaving.

Panelled walls and ceiling:

Reflecting the traditional Paru process of preparing and dyeing materials to make piupiu.



MORGAN MATHEWS-HALE

Feature Artist

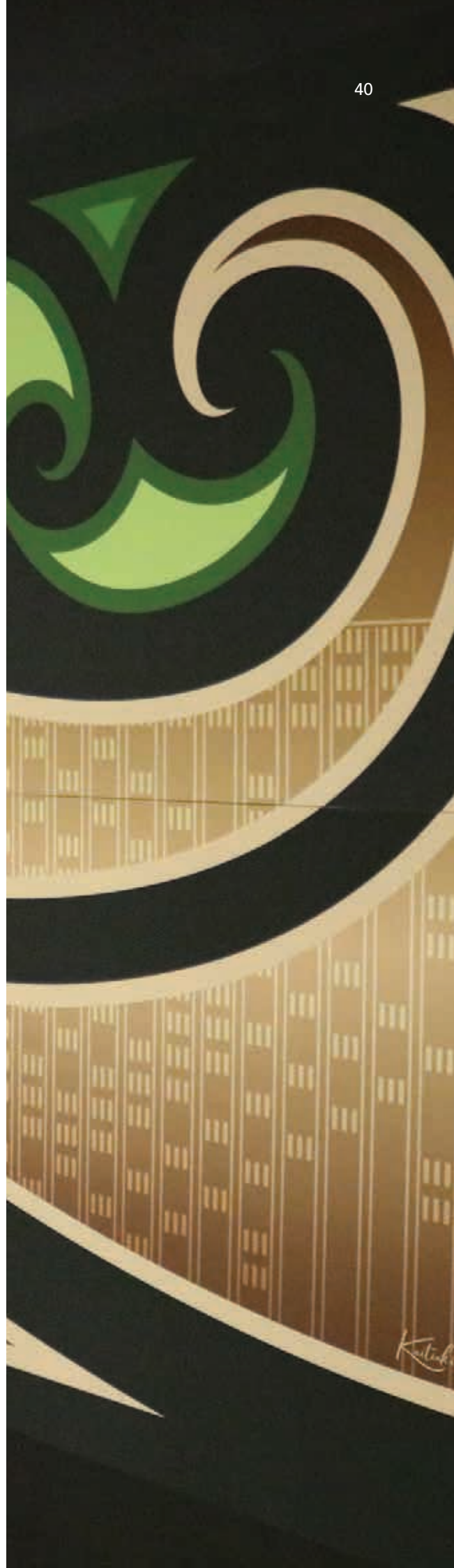
Kāi Tahu designer and artist, Morgan Mathews-Hale from Kaitiaki Studios, was brought on board to visually conceptualise the design response.

Morgan is an Ōtautahi based designer with experience in various design projects throughout Aotearoa. She also has a background in Tā Moko and Visual Arts and was mentored by local tohunga as she embedded Māori narratives and traditional forms into her work.

Morgan worked closely with the Mana Ahurea team to conceptualise a space that incorporated all of the values that mana whenua wanted to see embedded into the physical space. She designed specific motifs that incorporate weaving and endemic flora and fauna which are printed into the glass manifestations and wall panels; the wall and ceiling panelling reflect the stages of preparing plant material for piupiu and weaving, and the carpeting reflects a weaving pattern and colour palette from nature.

Megan Pōtiki, one of the mana whenua representatives responded to this project:

“It was incredible working with Morgan because she was precise and methodical, but I was also so impressed with her attention to the authentic process of making a Piupiu and she put the groundwork in to really understanding the tradition. Morgan’s approach was really appreciated from a mana whenua perspective as it reflected our values and our traditional practices, because it is actually about our kōrero and history being visible and authentically represented. Furthermore, the outcome which is the manifestation of that history in her artwork and design is absolutely stunning and the result speaks volumes. He mihi nui ki a Morgan mō tana mahi.”



We asked Morgan a few key questions about this project and her process.

How did you find this process working with Mana Ahurea (on the Divisional Sciences building)?

This was a truly collaborative process. We were considered part of the project from the beginning, allowing us the time to identify the artistic opportunities and work collaboratively with the architect and interiors teams to integrate the artworks.

Have you worked with mana whenua before in your art and design practice?

Yes, I have worked on many projects alongside various rōpū on behalf of mana whenua such as Ngāi Tūāhuriri. I am very proud of my ability to tell our stories visually in a way that represents the thoughts and feelings of a collective of our people.

What is your favourite part about working in a co-design process?

Everyone has a particular skill set they bring to a project. Working collaboratively means being able to consider things you wouldn't usually, such as practical elements that an architect would consider, an extra link to whakapapa remembered by a mana whenua representative, or a fabrication technique that a signage team may know of. This means the final result becomes something truly formed by a collective of ideas and always elevates the artwork.

What is your least favourite part?

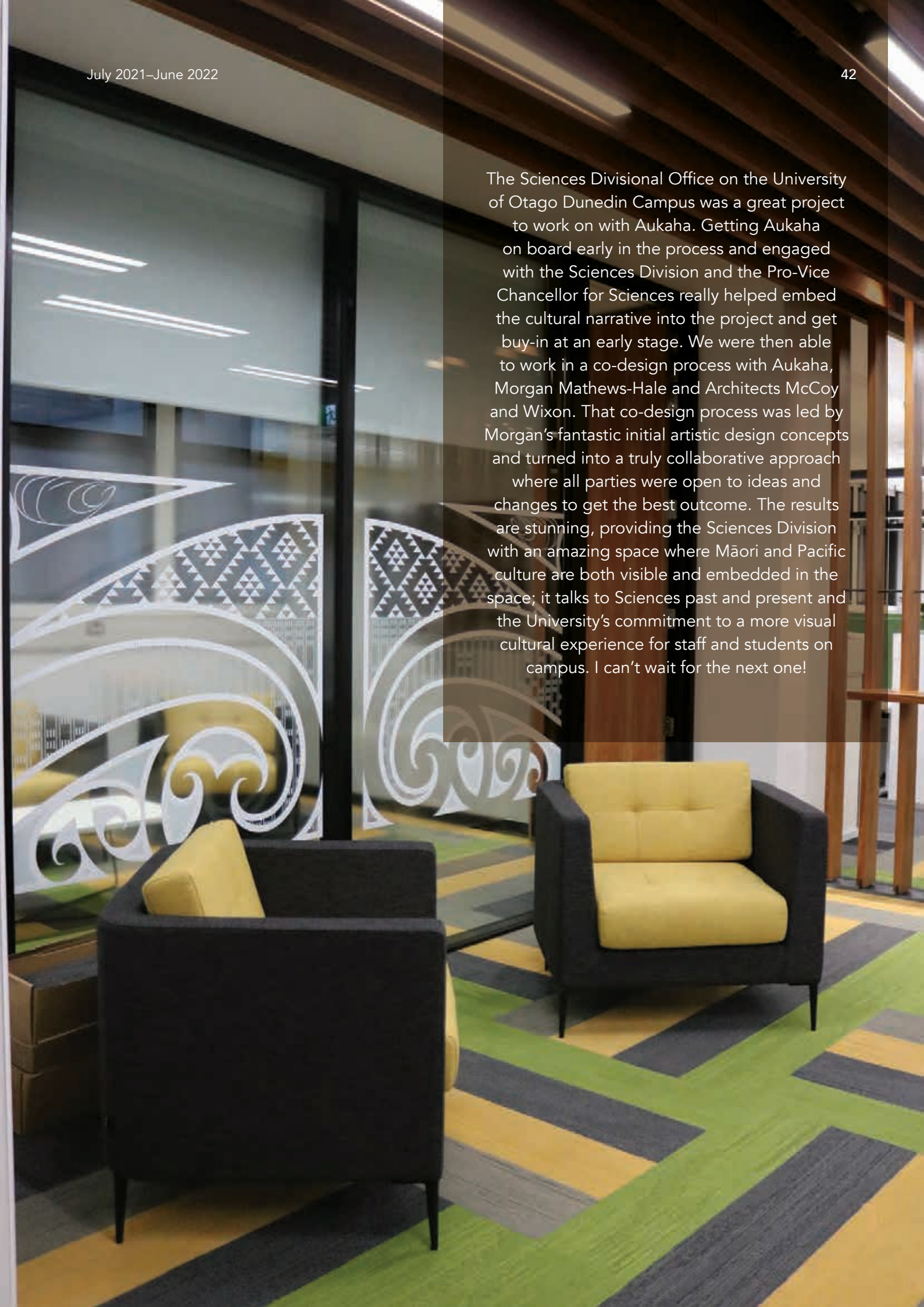
Lack of communication! If everyone is working towards a common goal, you need everyone at the table ready to roll. Not available constantly, but checking in and keeping the momentum.

Did you learn anything new during this project?

Absolutely. There is a world of knowledge out there about the Dunedin takiwā I wouldn't otherwise be exposed to. The most interesting learnings for me in this process came from research and the conversations with local weavers about fibre preparation, harvesting and local species/flora/fauna. I am grateful for every opportunity to expand my mātauraka.

Can you talk about your own design process? How do you get from concept/narrative to finished design?

The listening and learning part of my process always takes the longest. During this time, I make notes, sketch, I identify any missing kōrero and pursue a better understanding. I then begin to draw my concepts and convert them into digital artworks. Once I am at this stage it is an investigation of application techniques, whilst checking in with the team to make adjustments based on the collective feedback.



The Sciences Divisional Office on the University of Otago Dunedin Campus was a great project to work on with Aukaha. Getting Aukaha on board early in the process and engaged with the Sciences Division and the Pro-Vice Chancellor for Sciences really helped embed the cultural narrative into the project and get buy-in at an early stage. We were then able to work in a co-design process with Aukaha, Morgan Mathews-Hale and Architects McCoy and Wixon. That co-design process was led by Morgan's fantastic initial artistic design concepts and turned into a truly collaborative approach where all parties were open to ideas and changes to get the best outcome. The results are stunning, providing the Sciences Division with an amazing space where Māori and Pacific culture are both visible and embedded in the space; it talks to Sciences past and present and the University's commitment to a more visual cultural experience for staff and students on campus. I can't wait for the next one!



Flooring referencing natural plant materials and patterns and weaving



Panelled walls and ceiling reflect the traditional Paru process of preparing and dyeing materials to make piupiu.

OUR HIGHLIGHTS

4

Education narratives

2

Government narratives

2

Council and civic project narratives

Cultural Narratives

6

Input into policies/ plans/other

4

Cultural workshops

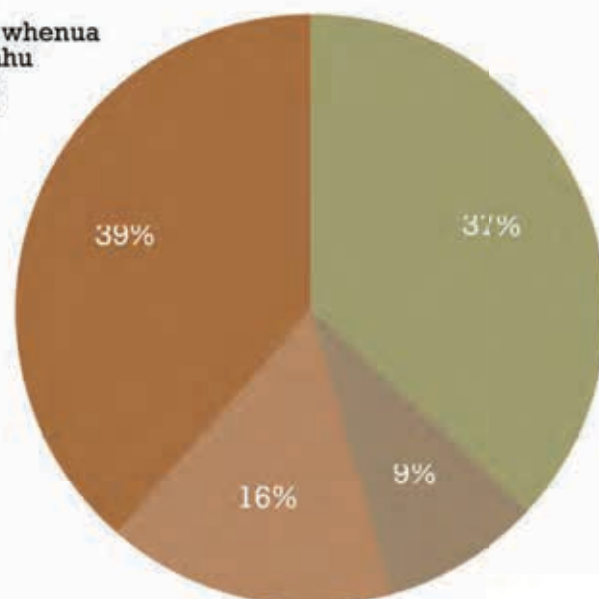
32

Co-design projects

Cultural Services

Percentage of Income attributed to Mana Whenua, Kāi Tahu and Māori Service Providers 2021/22

- Mana whenua
- Kāi Tahu
- Māori
- Other





Photographed by Connagh Nadia Wesley

From the left: Simon Kaan, Caron Solomon-Ward, Riani Iti-Metuatai, Ashleigh Arthur and Aroha Novak

OUR TEAM

Caron has now been in the role of General Manager for the 2022 year and is supported by contractor Simon Kaan as Creative Lead, in a near full time capacity. Keri Whitiri continues to support Aukaha as Creative Lead from Christchurch on several projects around Central Otago, which has been a massive workload this year! We were pleased to be able to bring on Aroha Novak and Ashleigh Arthur in 2021 to support the rapidly growing workload, on a part time basis. Aroha joins us as a supporting/developing Creative Lead, and Ashleigh, a recent Architectural Design graduate as a Design Technician. Kitty Brown has also picked up four projects this year as a Cultural Project Lead, which has alleviated Caron's workload. Caron acts as both General Manager of the team, but also Project Lead on many of the projects. We farewellled our Project Co-ordinator Jacinda Kohey this year, and Riani Iti-Metuatai has joined the team, providing administration support in a part-time capacity.

We have been working a lot this year on developing our working structure, and have found that the benefit of having a reasonably fluid structure is that we can support our whānau and adapt mahi to their schedules and expertise. So we continue for now to support a structure of contractors rather than more permanent employed roles, which maintains flexibility and our ability to reduce and grow according to project demand.

Caron Solomon-Ward
General Manager, Mana Ahurea

Simon Kaan
Creative Lead

Jacinda Kohey
Project Coordinator

Ashleigh Arthur
Design Technician

Aroha Novak
Creative Lead Assistant

Kitty Brown
Project Lead

Keri Whitiri
Creative Lead

Riani Iti-Metuatai
Kaiāwhina



MANA TĀKATA

Health, Social Services and Trades Training

Supporting individuals and whānau to access primary health, Whānau Ora navigation, and realise training and employment opportunities.

Ā MĀTOU MAHI

What we do

I orea te tuatara ka patu ki waho

A problem is solved by continuing to find solutions

Manaaki is central to our work supporting whānau to realise their aspirations and dreams. Community and a sense of belonging is created through our connection with our whānau, which supports them in developing and reaching their own goals. The 21/22 year has been a challenging one for us all, however our team has excelled in achieving positive outcomes for whānau across the rohe.

Opportunities for whānau Māori to achieve equity in health, education, employment, and income are constantly being developed by the Mana Tākata team and those we partner with. We use our expertise, relationships and influence to work towards:

- **Rakatahi and whānau-led change in health, education, employment and housing**
- **Actively supporting rakatahi, whānau and communities to achieve their aspirations**
- **Sourcing meaningful employment that arises from choice and self-determination**
- **Providing tailored and culturally appropriate pastoral support**

Ensuring the wellbeing of our whānau requires a multi-faceted approach that our new team structure assists in delivering. We have built upon the positive relationships we have developed in previous years, and momentum is growing across the four interrelated pou:

- **Health and Social Services**
- **Employment and Training**
- **Social Procurement**
- **Healthy Homes Healthy Whānau**

Momentum has grown so much that the team will soon need to expand to develop more opportunities for our whānau.

I would like to take this opportunity to thank the Board of Aukaha for providing direction and strategic thinking, our CE Rachel Wesley and our Management Team of Libby Evans, Caron Solomon-Ward, Kate Timms-Dean for their support, advice and ensuring collaboration across the organisation.

Lastly but just as importantly I would like to thank the Mana Tākata team for their dedication to the journey while always keeping whānau at the centre of all they do. It's been a challenging year and one where I believe we all have risen to meet this challenge and find ways to help whānau succeed.

Tumai Ora Whānau Services

“The past year has seen 153 whānau supported as navigational clients and a further 192 whānau supported through the Whānau Ora programme, with kai packages reaching 400 whānau members every three weeks through our relationship with Kiwi Harvest.”

Our team’s positive impact for whānau was highlighted this year as the ongoing challenges of COVID were felt across our community. Throughout this difficult time which has included the closing of clinics and limited access to health services, our team has continued to connect people with services that support them and their whānau wellbeing. Our presence within the community has meant those who were at risk of falling through the cracks because of COVID or missed out on information have gotten the support they need to weather this storm.

Our health and social services co-ordinate and facilitate activities and services to support the dreams and aspirations of whānau. As Whānau Ora navigators we work one on-one with whānau to discuss and develop health or social wellbeing plans to address need.

Our services are many and varied, and include:

- COVID Community Welfare Carers at the forefront to support whanau with information, resources and a friendly face
- Delivering and assisting local community in collective COVID response efforts through kai deliveries and vaccination clinics
- Mauri Ora Health Plans and support for whanau with doctors appointments, advocacy, service referrals, bowel and breast screening, nurse led clinics, podiatry and mirimiri

- Kiwi Harvest Food Rescue Network Aotearoa supporting on average 100 whanau with 400 whanau members with kai support every three weeks
- Creating programmes for the community. The latest is Mana Taiohi Maruwehi Youth mentoring to support rakatahi with the basic tools for everyday living such as budgeting, cooking, self-care, bank accounts, licensing and CVs.
- Taurite Tū 55+ Balance and Strengthening exercise group for kaumātua
- Partnering with the Warehouse to provide 96 blankets to 30 whānau during our coldest months
- School holiday fun day drop ins so whānau can have a break and rakatahi get to access different activities all together
- Our social media platform where we share our mahi and encourage whānau engagement

This is all delivered through a safe, supportive and caring environment.



Employment, Training & Education

Building on relationships with some of the biggest companies in our region has been a huge success in 2022. Some of our key partners include Naylor Love, Downer, Fulton Hogan, Action Engineering, Otago Polytechnic and Icon Construction who have come to trust in our process after seeing our results over the past three years.

In collaboration with training providers and industry, Te Ohu Aukaha pou has supported 50 apprentices, 225 whānau in employment and 37 whānau in training. Overall, this is a 45% increase in uptake of our services, with an impressive 185% increase in training and further education this year.

In real world terms, our mahi places whānau into positions where they can grow and thrive. Two examples from the last year were two men that referred to us through another social service provider. One had never worked in his life other than limited work experience while in prison, and the other wanted a building apprenticeship but didn't think he'd be given the opportunity due to his lack of experience. Both now have full-time employment, with the latter working through his apprenticeship with a major construction company.

Another positive outcome has been increasing our external partners' awareness around the benefits of having someone involved in a navigator or pastoral support role. The pool of companies we have connected with continues to grow, particularly with the small and medium size businesses, as well as new relationships being formed with the likes of KiwiRail. We are broadening our established relationships with Otago Regional Council and Dunedin City Council so that opportunities can be sought across our pou and the wider organisation.

"Built from a vision that Tahu and Chris had three years ago, we have instilled credibility and trust with whānau and our partners that allow us to achieve some amazing outcomes and opportunities, ensuring whānau achieve self-sustainability and wellbeing."

–Paul Miller, Kaiwhakatere



Social Procurement & Broader Outcomes

In collaboration with training providers Aukaha supports Māori and Pacific Island communities in Otago by connecting them to procurement services. Aukaha is raising the profile of social and Indigenous procurement practices to support these communities.

The past year has seen us begin to develop a strategy for social procurement. This includes funding research into understanding procurement from an Indigenous perspective and how Te Tiriti o Waitangi can be used as a framework in procurement processes and policy. The research is contributing to a shift in perspective for those who procure such as central and local government entities, as well as large institutions and companies.

Aukaha is committed to partnering with Māori and Pasifika owned businesses, and this commitment has been woven into our five-year strategy. In the financial year ending 30 June 2022, we paid over \$1.5 million to Māori and Pasifika owned businesses.

Healthy Homes Healthy Whānau

Our team are dedicated to ensuring our whānau live in warm and dry whare which support their health and wellbeing. We are now able to expand our mahi thanks to multiple funding partners, including commitment of a further three years to Te Puni Kōkiri (TPK) Home Repairs Programme, which allows us to better deliver on our commitments to whānau. In addition, we are collaborating with Awarua Synergy and Arowhenua Whānau Services to deliver the Healthy Homes Initiative (HHI) where we work with whānau to carry out a comprehensive housing assessment and complete an individualised action plan to create a warmer, drier, healthier home.

The HHI will help whānau get the interventions they need to create a better living environment, especially for their children.

Our three main projects are geared towards providing healthy homes and healthy whānau environments.

The Healthy Homes Initiative (HHI) is the centre point for all of our housing projects and by integrating our projects we can achieve better outcomes for

whānau. Funded by Te Whatu Ora, HHI aims to increase the number of children and their whānau/aiga living in warm, dry, and healthy homes and reducing the number of housing-related illnesses and hospitalisations.

Te Puni Kōkiri contracted us through the (TPK) Home Repairs Programme to undertake at least twenty home assessments of eligible whānau and complete all essential repairs that are identified in this process. We have developed a strong relationship with New Build Otago who complete the assessments and repairs for us.

Our Otago Home Energy Retrofit Project is funded by the Energy Efficiency and Conservation Authority (EECA) which aims to improve housing quality to achieve better health and energy wellbeing outcomes. Home upgrades focus on the four principles of healthy homes: insulation, ventilation, moisture control and heating. The project entails a comprehensive upgrade of 288 homes of low-income and vulnerable owner-occupiers in Otago over a 22-month timeframe.



Whiria Planting Site, Moeraki Takiwā

Whiria te Waitaki

Whiria te Waitaki is a Te Rūnanga o Moeraki led initiative in the Lower Waitaki which aims to provide Moeraki whānau with an opportunity to be actively engaged and employed in local environmental management. This initiative is funded by Toitū te Whenua Land Information New Zealand (LINZ) through its Jobs for Nature programme until June 2024.

The Waitaki River and its catchment is of immense cultural significance to Ngāi Tahu whānui. The Whiria te Waitaki work programme focuses on restoring two culturally significant landscapes on the south side of the river, Korotuaheka at the river mouth and Te Puna a Maru in the mid valley. In addition to the restoration aspects of the project, Whiria te Waitaki includes several farm planning initiatives led by Dr Gail Tipa.

Over the last year a team of six Kaiaka Taiao have been busy collecting seeds, propagating natives, preparing mara kai, trapping, weeding, clearing, planting, learning, and reconnecting with these significant cultural landscapes. They are active in giving back to the community and can often be seen helping whanau around the pa. The eco-cultural benefits of Whiria te Waitaki are just beginning to be realised and there is great excitement about what lies ahead.

The Whiria te Waitaki project highlights are numerous and diverse. They include tangible changes such as the reduction in weeds and pests, and the increase in native plants and biodiversity. They also included the realisation of intangible benefits such as team development and reconnection to place.

Over the past year a great sense of team spirit has emerged and there have been many successes in propagation, trapping, monitoring and restoration. Local support for the project from community and external agencies has been welcomed. Not only has this resulted in strengthened relationships and networks, but it has also presented opportunities to share key learnings and experiences. The on-going support LINZ has provided, and the growth that has come through knowledge sharing with the Crown agency are especially noteworthy.

The delivery of biosecurity and biodiversity outcomes as well as the increased presence of mana whenua in the valley, the reconnection of whānau with landscapes of cultural significance, and a legacy of enhanced mahika kai values make this project an example of a values-based project delivering eco-cultural outcomes for whānau and the wider community.

The project has not been without its challenges, but none have proven insurmountable. COVID-19 has been an on-going risk which has affected timeframes and led to delays along the way. Both restoration sites are publicly accessible and are regularly used by a range of interest groups and people. Localised weather events and extreme fluctuations in hydrology have taught the team about some of the changeable elements of the sites.

The Whiria te Waitaki project is proving a successful model for delivering eco-cultural outcomes. Over the next year the team will continue the restoration works at Korotuaheka, the Lower Waitaki nohoaka, and Te Puna a Maru through the implementation of Stage One and Two Restoration Plans.

The team recognise the need for good baseline data to measure changes over time and demonstrate progress. We will continue to record our monitoring and restoration efforts using data collection Apps, drone filming and footage, and eDNA sampling to highlight the extensive changes taking place. We will continue in our endeavours to improve access to side braids and look to start restoration work along the streams and wetlands within the Te Puna a Maru grazing parcel.

The need for on-going maintenance of the restoration works completed is recognised and we plan to develop a robust maintenance plan for the sites going forward. The work on the farm planning initiatives will continue by working alongside whānau and farmers through working groups and on-farm visits. The team are encouraged by what has been achieved over the last year and look forward to what more can be achieved in the year ahead.



Awhina Akurangi & Naadia Te Moananui

Kaiwhakatere, Tumai Ora Whānau Services

All members of our team go over and above to support whānau, but in the last year two wāhine toa have really shone as they spearheaded our COVID response. Awhina Akurangi and Naadia Te Moananui are Kaiwhakatere, Whānau Ora navigators, who meet one-on-one with whānau to discuss wellbeing plans that are catered to their individual needs and that of their whānau.

Awhina leads the Tumai Ora pou, which loosely translates to ‘taking a stand for your best’. They take a whānau-centred approach to health and wellbeing where each whānau determines what is best for them, and navigators become part of the process with whānau to ensure they can access the services they need.

“It’s whanau-driven. Where they’re at, that’s where we meet them.”

Awhina

Needs vary between individuals, but all are met with understanding and a holistic approach to helping them achieve their aspirations. Both women acknowledge that each client pathway is different, and that people’s journeys have many turns and bumps. However, the improvement they see in people they walk alongside is inspiring.

“It makes me really know why I’m doing this job. And seeing some of our whānau who have lost that confidence or never maybe had any self-confidence, working with them, supporting them

where they need to be in their goals and now seeing their confidence, them working and doing it for themselves is huge.”

Naadia

A range of programmes cater to different whānau across the takiwā such as Taurite Tū which fosters connection with kaumātua and allows a wellbeing check in over some kai. The team also secured funding for a youth programme around everyday living and youth engagement which they plan to roll out soon.

Empowering them to make their own choices leads to the best outcomes for whānau. Their success in partnering with whānau has been recognised by other services who reach out to the team for help.

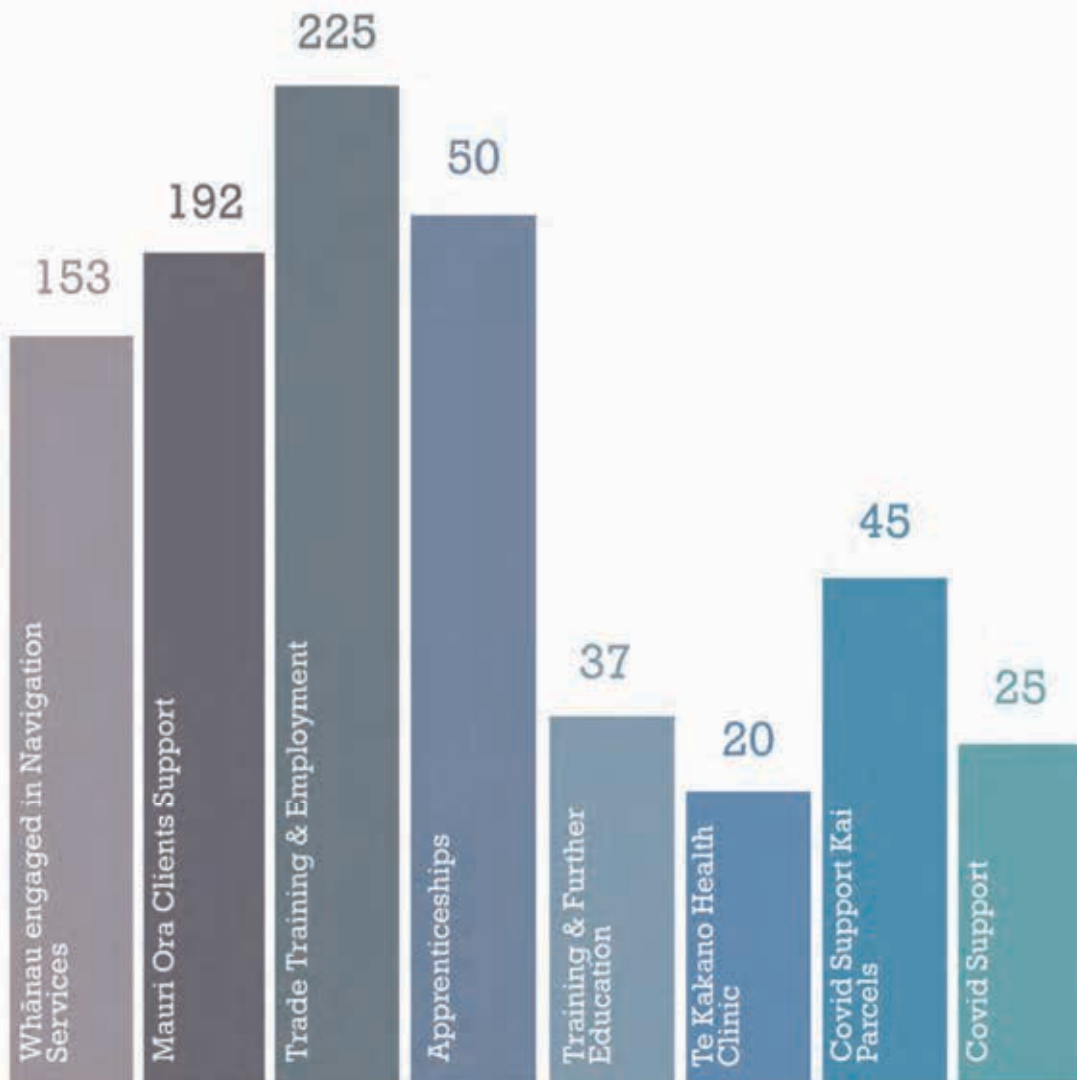
“We get a lot of other services ask us for presentations on how do you do what you do? What are you doing that we’re not? We’re very heart-driven. They know we’re here to work with you, for you, this is your waka and we’re just in here to help you row.”

Awhina

Kā mihi Awhina and Naadia, your dedication to whanau is evident in all you do. It’s been a privilege for the Mana Tākata Team to work alongside you both and we wanted in this small way to acknowledge how you have gone above and beyond on a consistent basis, I cannot thank you enough on behalf of our entire team.

OUR HIGHLIGHTS

Whānau Supported



Te Puni Kōkiri

Whānau houses assessed under Māori housing network





Photographed by Connagh Nadia Wesley

From the left: Keita McComb, Te Aroha McCallum, Awhina Akurangi, Naadia Te Moananui, Scott Willis, Sue Barrett, Jade Saville, Chris Rosenbrock

OUR TEAM

Chris Rosenbrock

General Manager, Mana Tākata

Paul Miller

Kairukuruku Pūtere Rautaki

Te Aroha McCallum

Kaiwhakatere

Awhina Akurangi

Kaiwhakahaere Hauora,
Tumai Ora

Naadia Te Moananui

Kaiwhakatere, Tumai Ora

Sue Barrett

Community Connector

Jade Saville

Project Manager – Implementation

Scott Willis

Project Manager, EECA

Keita McComb

Project Coordinator, EECA

Natasha Tatana

Home Performance Assessor, EECA

Kelly Governor

Project Manager, Whiria te Waitaki

Patrick Tipa

Kaihautū, Whiria te Waitaki

Mauriri McGlinchey

Kaiārahi, Whiria te Waitaki

Kyle Nelson

Kaiaka Taiao, Whiria te Waitaki

Kauri Tipa

Kaiaka Taiao, Whiria te Waitaki

Les Tipa

Kaiaka Taiao, Whiria te Waitaki

Jamie Roe

Kaiaka Taiao, Whiria te Waitaki



Hokonui Takiwā photograph taken by Libby Young



MANA AUKAHA

Business Support Services

Supporting Aukaha's internal systems, with a focus on quality improvement and business development that embeds Kāi Tahu values, ensures compliance and drives best practices in our work.



Ā MĀTOU MAHI

What we do

Upholding the Mana of Aukaha is a key driver in ensuring the smooth running of our organisation and the relationships we build. Our team develop and deliver business systems that support Kāi Tahu values, ensure compliance and drive best practice, with kotahitaka, tautiakitaka and whanaukataka at the heart of all we do. Operations, finances, human resources, health and safety, policy development and internal quality improvement processes fall under our umbrella of responsibility.

The 2022 financial year has seen the continued growth of the organisation, and we have needed to accommodate this in both the physical and organisational sense with the new office premises and updating operational processes to place us in the best position for moving forward.

COVID Response

While COVID has affected all aspects of life and business, our team has responded to this upheaval and remote work with aplomb. During this time, we ensured no services or staff positions were reduced, working to create a 'business as usual' environment despite the impacts of COVID to the economy and workforce. Our detailed COVID Risk Assessment received high praise from the Department of Conservation for its depth and breadth, with multiple overhauls required as government-level changes were implemented that affected our mahi.

"As an organisation, we've pulled through in a really strong position, and we've continued on that growth trajectory."

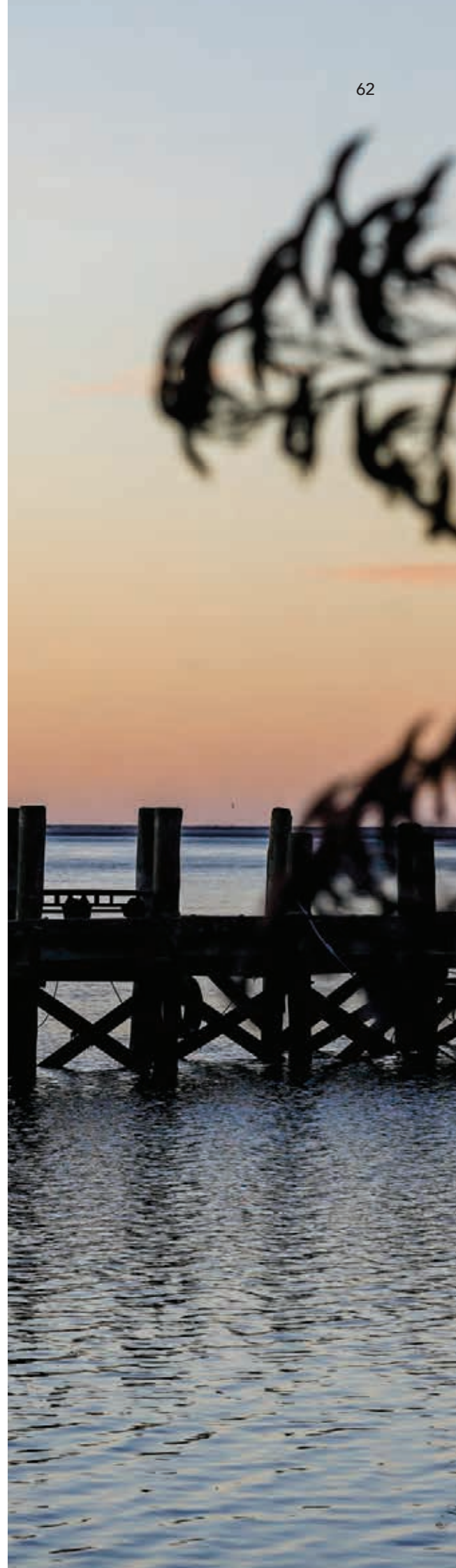
Libby Evans, Kaiwhakahaere – Mana Aukaha

MyHR

As our organisation grows, we need to implement processes and software which can support staff engagement and management oversight. MyHR allows us to strengthen our HR systems and standardise our processes, effectively acting as a central hub for HR and management. This specialist HR software subscription service builds capacity within our business for our expected team growth and revitalises our approach to HR, while delivering more value-added services to the organisation.

Rewards and Recognitions Programme

Embedding the Aukaha Mission and Values into our Aukaha culture has seen the creation of our Rewards and Recognition Programme. Supporting our pou and encouraging each member to excel in their roles through a range of talent development and incentive measures is a way to acknowledge that people are at the core of our mahi. We recognise that building a sustainable culture that recognises and celebrates our team is essential to the way we do business, and the values we uphold.





Communications Strategy

Aukaha work for and on behalf of kā rūnaka, and developing and enhancing our relationships with them is a key component of our 2022-2025 Strategic Plan. A communications strategy has been developed that prioritises improving rūnaka relationships, and aims to share the Aukaha story across our takiwā and beyond. We want kā rūnaka and whānau to feel a sense of pride and ownership in our mahi, so that they are proactive in approaching us with ideas and are aware of the opportunities we offer.

Engaging with stakeholders, partners and the wider public on the issues that affect mana whenua and our business, along with sharing our success as a strong sector participant places us in the best position to deliver positive outcomes for kā rūnaka.

“I hope that when people look at Aukaha, they see an organisation that is authentic to mana whenua values, that provides authentic mana whenua advice and is providing tangible outcomes for mana whenua and our wider environment.”

Rachel Wesley, Chief Executive



Our New Tari

266 Hanover Street

Our most significant project of the year is undoubtedly our new fit-for-purpose whare. We moved into our new premises on 26 April 2022 and our people are loving the modern, airy office space, graced throughout with mana whenua narrative design envisioned by Simon Kaan, our design lead, and artist Ephraim Russell. This has been a significant focus for our team for many months and managing this project in addition to our regular operations and finance mahi has stretched our capacity to the limit at times, with our success a testament to our team's resolve.

We wish to extend our thanks to our new landlord, Martyn Ballantyne, for his collaboration and assistance during this process, as well as to Andrew Lane of Night 'n Day, our former landlord, for his support of Aukaha throughout our lease and transitioning into our new space.



Mātaukareao design on plywood featured around door framing of office spaces.

Glazing design by Ephraim Russell



Waka frame structure pointing towards the direction of the Otago Peninsula. The site Aukaha now resides used to be a landing site for waka. This is the first thing you will see as you enter through our reception area.

Carpet tiles transition from blue, to green, orange, and red, representing the water through land to mountain. Recycled timber is featured to bring through more earth elements.



Mātaukareao light panels designed by Ephraim Russell. This site was once plentiful with kareao (Supplejack), which was harvested to make Mātau (fish hooks).

Looking Ahead

As part of our ongoing communications strategy, we are committed to building our online presence and will soon be launching a new website. We have partnered with NAIA and Weave Digital Studio who have produced a stunning video, photograph stock and written content which showcases our mahi, successes and stories. To strengthen our relationships with kā rūnaka and partners such as Councils, we will also be placing extra focus on how we connect and communicate our stories through a variety of channels and networks.

Following on from the success of MyHR, we are progressing the implementation of ThinkSafe, a new Health and Safety system, that will support the expected growth of the Aukaha team and assist management in responding to our changing needs. In addition to updating these systems, we will be reviewing and updating our organisational policies to position ourselves for a flourishing future.

Mana Aukaha will continue to support the strengthening of our financial position in line with our five-year Finance Strategy in order to further our strategic goals and project development. Further investment in our people and organisation will see incredible gains in the future, and create a legacy of choice for our whānau to meet the new challenges ahead.

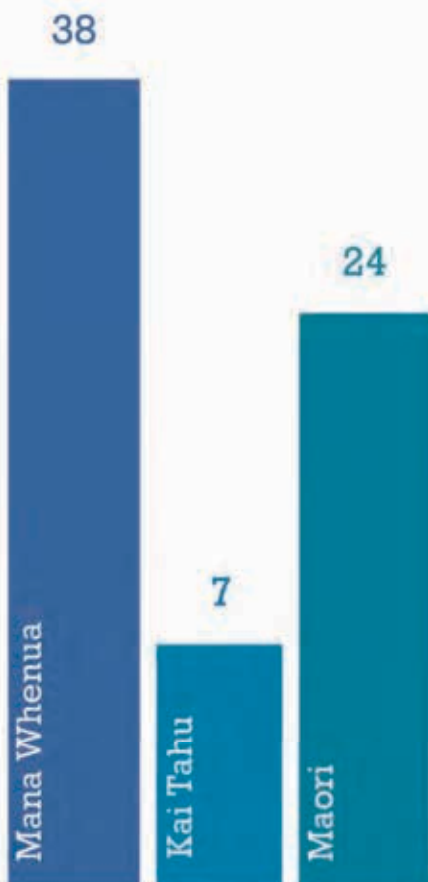
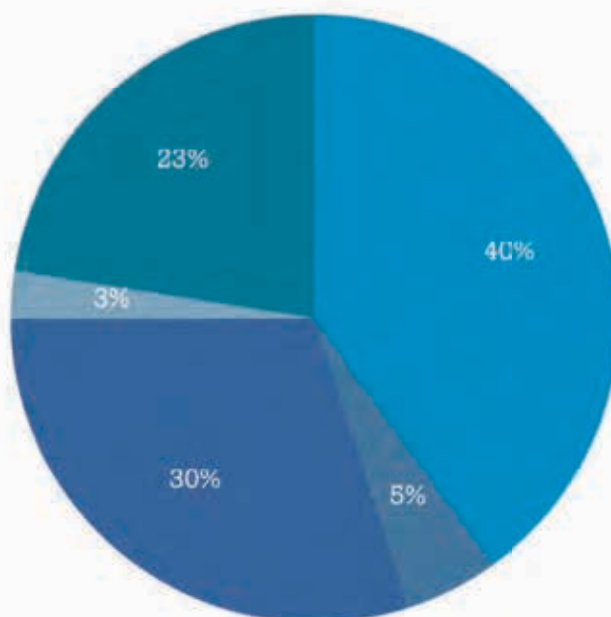
While we are focusing on the future of our organisation, Aukaha will also be placing considerable effort into furthering the implementation of our climate change strategy in partnership with TRONT. Measures will be incorporated across the organisation, from policy to fleet management, to meet our sustainability goals and honour the values of kā rūnaka.

OUR HIGHLIGHTS

Growing People & Capacity Staff Demographics

We are dedicated to growing our people and capacity. During the 2022 financial year, we employed 40 staff, 45% who are mana whenua or of Kāi Tahu whakapapa

- Mana Whenua
- Kāi Tahu
- Māori
- Pasifika
- Non-Māori



Mana Whenua, Kāi Tahu and Māori Service Providers

We continue to partner with relevant stakeholders, growing and supporting Kāi Tahu, Māori and Pasifika economy in Otago. During the 2021/2022 financial year, we have engaged 69 Kāi Tahu and Māori Service providers, and remain committed to growing these numbers during the next financial year



Photographed by Connagh Nadia Wesley

From the left: Libby Evans, Kaitlyn Mulholland, Rebecca Hamilton, Riani Iti-Metuatai, Maria Ellison

OUR TEAM

The Mana Aukaha team is led by Libby Evans, who is supported by administration superstars Maria Ellison, Riani Iti-Metuatai, Kaitlyn Mulholland and Rebecca Hamilton. We farewelled our Kaiāwhina Pōari, Lorraine, in May 2022, and acknowledge her service to our organisation.

The team works alongside professional advisors such as Accounting for Community, DeGlitch IT, Solomons, MyHR, ThinkSafe and Polson Higgs, who provide overarching support to key areas of the organisation.

In the face of the ongoing operational challenges presented by COVID, our kaimahi have shown immense dedication and resilience. Our team has risen to each new challenge and supported the mahi of our other organisational pou in order to deliver the best outcomes for our colleagues and the wider organisation. The sheer commitment of our kaimahi to uphold Aukaha's mission has been both humbling and inspiring, and I wish to express our warmest thanks for their passion and hard work.

We also wish to acknowledge the invaluable guidance of Justin Millier from DeGlitch IT, and Monique McKewen and Gerard Mullin from Accounting for Community, whose ongoing support is essential to the mahi we undertake.

Libby Evans

Kaiwhakahaere, Mana Aukaha

Kaitlyn Mulholland

Kaiāwhina Tāhūhū

Rebecca Hamilton

Kaiāwhina Pūtea

Riani Iti-Metuatai

Kaiāwhina

Maria Ellison

Administration Assistant

Lorraine Johnson

Kaiāwhina Pōari

SUMMARY FINANCIALS

Summary Statement of Service Performance

For the year ended 30 June 2022 (NZD 000's)

Description and Quantification of the Entity's Output	2022	2021
Apprenticeships	50	42
Cultural Reports for Resource Management	7	64
Co-Design Projects	32	13
COVID Support <i>Kai Parcels</i>	45	-
COVID Support <i>Whānau supported to access utilities, firewood & other support</i>	25	-
Educational Narratives	5	4
Employment <i>Work Ready and In-Employment Support</i>	225	205
Mauri Ora # <i>Client Supported</i>	192	232
Navigational Clients # <i>Whānau Supported</i>	153	150
Nurse-Led Clients # <i>Whānau Supported</i>	-	500
Resource Consents	476	555
Te Puni Kōkiri <i>Home Repair Assessments</i>	20	20
Te Puni Kōkiri <i>Home Repairs</i>	20	27
Training and Further Education # <i>Whānau Supported</i>	37	13

Summary Statement of Comprehensive Revenue and Expense

For the year ended 30 June 2022 (NZD 000's)

Revenue	2022	2021
Revenue From Exchange Transactions	1,157	1,161
Revenue From Non-Exchange Transactions	4,809	3,060
Total Revenue	5,966	4,221
Expenses	2022	2021
Depreciation	84	57
Direct Expenses	1,908	915
Employee And Contract Related Costs	3,106	2,300
Operating Expenses	550	588
Professional Fees	93	76
Total Expenses	5,741	3,936
Total Comprehensive Revenue And Expense For The Year	225	285

Summary Statement of Changes in Net Assets/Equity

For the year ended 30 June 2022 (NZD 000's)

Equity	2022	2021
Opening Balance	1,446	1,161
Total Comprehensive Revenue and Expense for the Year	225	285
Total Equity	1,671	1,446

Summary Statement of Financial Position

For the year ended 30 June 2022 (NZD 000's)

Assets (Current)	2022	2021
Bank accounts and Cash	2,226	2,048
Prepayment	1,562	24
Trade and Other Receivables	50	1,230
Capital Work in Progress	15	-
Total Current Assets	3,853	3,302

Assets (Non-Current)	2022	2021
Property, Plant and Equipment	345	233
Total Non-Current Assets	345	233

Total Assets	4,198	3,535
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Liabilities (Current)	2022	2021
Creditors and Accrued Expenses	754	379
Employee Costs	348	248
Finance Lease	20	20
Other Current Liabilities	11	40
Revenue Received in Advance	1,382	1,373
Total Current Liabilities	2,515	2,060

Liabilities (Non-Current)	2022	2021
Finance Lease	12	29
Total Liabilities (Non-Current)	12	29
Total Liabilities	2,527	2,089
Net Assets / Equity	1,671	1,446

Summary Statement of Cash Flows

For the year ended 30 June 2022 (NZD 000's)

Net Cash Flow	2022	2021
Net Cash Flows from Operating Activities	429	935
Net Cash Flows from Investing Activities	(201)	(187)
Net Cash Flows from Financing Activities	(50)	54
Total Net Cash Flows	178	802
Cash and Cash Equivalents at 01 July 2021	2,048	1,246
Cash and Cash Equivalents at 30 June 2022	2,226	2,048

Shareholders

Te Rūnanga o Waihao
Te Rūnanga o Moeraki
Kāti Huirapa Rūnaka ki Puketeraki
Te Rūnanga o Ōtākou
Hokonui Rūnanga

Directors

Juliette Stevenson
Trevor McGlinchey
Philip Broughton
Edward Ellison
Terry Nicholas
Loretta Lovell

Chief Executive

Rachel Wesley

Registered Office

Level 2, 266 Hanover Street, Dunedin
Central, Dunedin, 9016

Accountant

Accounting for Community Limited
Dunedin

Auditor

Vision Chartered Accountants
Limited
Dunedin

Approved by the Directors



Edward Ellison
Aukaha Board, Chair Person
21 October 2022

Notes to the summary financial statements

For the year ended 30 June 2022

These are the summary financial statements for Aukaha (1997) Limited for the year ended 30 June 2022. The specific disclosures included in these summary financial statements has been extracted from the full annual financial statements dated 11 October 2022. The full annual financial statements were approved by the Directors on 11 October 2022 and have been prepared in accordance with Tier 2 Public Benefit Entity (PBE) Financial Reporting Standards as issued by the New Zealand External Reporting Board (XRB). An unqualified audit opinion has been received on the full financial statements for the year ended 30 June 2022. A copy of the full financial statements for the year ended 30 June 2022 may be obtained by contacting the Company on 03 477 0071 or emailing accounts@aukaha.co.nz. The full report can also be downloaded from the charity register at register.charities.govt.nz. This summary report cannot be expected to provide as complete an understanding as provided by the full financial statements of the Company. This summary financial report has been examined by our auditor for consistency with the full financial statements. An unqualified audit opinion has been received. These summary financial statements were approved by the Directors on 21 October 2022.

Basis of Preparation

Aukaha (1997) Limited has elected to apply Public Benefit Entity Accounting Standards Reduced Disclosure Regime ("PBE Standards RDR") for Tier 2 Not-For-Profit public benefit entities and disclosure concessions have been applied. The Company is eligible to apply PBE Standard RDR on the basis that it does not have public accountability and is not large as its total operating expenses are between \$2 million and \$30 million for the last two preceding reporting periods. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. These are summary financial statements of Aukaha (1997) Limited and comply with PBE FRS 43 Summary Financial Statements. The presentation currency is New Zealand dollars, rounded to the nearest thousand.

Specific accounting policies

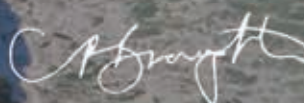
All specific accounting policies have been applied on the same basis as those used in the full financial statements for the Company.

Changes in Accounting Policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Income Tax

Aukaha (1997) Limited is wholly exempt from New Zealand tax having fully complied with all statutory conditions for these exemptions.



Philip Broughton
Aukaha Board, Director
21 October 2022



INDEPENDENT AUDITOR'S REPORT ON THE SUMMARY FINANCIAL STATEMENTS

To the Members of Aukaha (1997) Limited

Opinion

We have audited the summary financial statements of the Aukaha (1997) Limited, which comprises the summary statement of service performance, comprehensive revenue and expense, changes in net assets/equity and cash flows for the year ended 30 June 2022, the summary statement of financial position as at 30 June 2022, and the summary notes, which have been derived from the audited financial statements for the year ended 30 June 2022.

In our opinion, the accompanying summary financial statements, on pages 71 to 75, are consistent, in all material respects, with the audited financial statements, in accordance with PBE FRS 43: Summary Financial Statements issue by the New Zealand Accounting Standards Board.

Summary financial statements

The summary financial statements do not contain all the disclosures required by the Public Benefit Entity Standards Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report.

The audited financial statements and our report thereon

We expressed an unqualified audit opinion on the audited financial statements in our report dated 11 October 2022.

Directors responsibilities for the summary financial statements

The Directors are responsible for the preparation of the summary financial statements in accordance with PBE FRS 43: Summary Financial Statements.

Auditor's responsibilities

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audit financial statements based on our procedures, which were conducted in accordance with ISA (NZ) 810 (Revised): Engagements to Report on Summary Financial Statements.

Other than in our capacity as auditor, we have no relationship or interest in the entity.

Restriction of Distribution or Use

This report is made solely to the Company's members, as a body. Our audit work has been undertaken so that we might state to the Company's members those matters which we are required to state to them in an auditor's report, and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company's members, as a body, for our audit work, for this report or for the opinions we have formed.

Vision Chartered Accountants

Vision Chartered Accountants Limited

Chartered Accountants

Dunedin

21 October 2022







Aukaha (1997) Limited

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